# Annual Budget 2026-27

FOR YEAR ENDING 30 JUNE 2027

Town of Port Hedland

# TOWN OF PORT HEDLAND

# ANNUAL BUDGET

# FOR THE YEAR ENDED 30 JUNE 2027

### LOCAL GOVERNMENT ACT 1995

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## TOWN OF PORT HEDLAND
## STATEMENT OF COMPREHENSIVE INCOME
## FOR THE YEAR ENDED 30 JUNE 2027

| | Note | 2026/27 Budget | 2025/26 Actual - Jun 26 | 2025/26 Budget |
|---|---|---|---|---|
| **Revenue** | | $ | $ | $ |
| Rates | 2(a) | 93,069,212 | 86,688,099 | 88,332,115 |
| Grants, subsidies and contributions | | 3,281,850 | 4,899,125 | 3,329,000 |
| Fees and charges | 15 | 17,011,661 | 19,597,438 | 16,237,560 |
| Interest revenue | 10(a) | 10,018,903 | 9,680,090 | 9,320,262 |
| Other revenue | 10(a) | 6,273,589 | 4,549,980 | 5,037,960 |
| | | 129,655,215 | 125,414,732 | 122,256,897 |
| **Expenses** | | | | |
| Employee costs | | (43,583,241) | (42,585,668) | (39,039,309) |
| Materials and contracts | | (39,050,058) | (32,061,057) | (33,582,718) |
| Utility charges | | (5,112,593) | (5,151,750) | (5,969,593) |
| Depreciation and Amortisation | 6 | (28,425,758) | (27,941,471) | (26,757,875) |
| Finance costs | 10(c) | (901,612) | (1,730,143) | (1,013,136) |
| Insurance | | (2,087,462) | (1,953,869) | (1,933,683) |
| Other expenditure | | (1,965,597) | (1,077,373) | (2,099,686) |
| | | (121,126,321) | (112,501,331) | (110,396,000) |
| | | 8,528,894 | 12,913,401 | 11,860,897 |
| Capital grants, subsidies and contributions | | 25,168,367 | 18,912,073 | 19,908,494 |
| Profit/Loss on asset disposals | 5 | 551,375 | (9,866,888) | 208,000 |
| | | 25,719,742 | 9,045,185 | 20,116,494 |
| **Net result for the period** | | **34,248,636** | **21,958,586** | **31,977,391** |
| **Total other comprehensive income for the period** | | - | - | - |
| **Total comprehensive income for the period** | | **34,248,636** | **21,958,586** | **31,977,391** |

This statement is to be read in conjunction with the accompanying notes.
Unaudited actual YTD 25/2026 figures shown

# TOWN OF PORT HEDLAND
# STATEMENT OF CASH FLOWS
# FOR THE YEAR ENDED 30 JUNE 2027

| | Note | 2026/27 Budget | 2025/26 Actual - Jun 26 | 2025/26 Budget |
|---|---|---|---|---|
| **CASH FLOWS FROM OPERATING ACTIVITIES** | | $ | $ | $ |
| **Receipts** | | | | |
| Rates | | 93,069,212 | 85,209,795 | 88,332,115 |
| Grants, subsidies and contributions | | 3,610,035 | 9,828,827 | 3,661,900 |
| Fees and charges | | 17,935,821 | 19,597,438 | 17,161,720 |
| Interest revenue | | 10,018,903 | 9,680,090 | 9,320,262 |
| Goods and services tax received | | 9,606,137 | 251,718 | 3,478,938 |
| Other revenue | | 6,273,589 | 4,549,980 | 5,037,960 |
| | | 140,513,697 | 129,117,848 | 126,992,895 |
| **Payments** | | | | |
| Employee costs | | (43,583,241) | (42,099,731) | (39,039,309) |
| Materials and contracts | | (42,955,064) | (39,105,766) | (36,940,990) |
| Utility charges | | (5,112,593) | (5,151,750) | (5,969,593) |
| Finance costs | | (901,612) | (830,392) | (1,013,136) |
| Insurance paid | | (2,087,462) | (1,953,869) | (1,933,683) |
| Other expenditure | | (1,965,597) | (1,147,782) | (2,099,686) |
| | | (96,605,569) | (90,289,290) | (86,996,397) |
| **Net cash provided by operating activities** | 4 | 43,908,129 | 38,828,558 | 39,996,498 |
| **CASH FLOWS FROM INVESTING ACTIVITIES** | | | | |
| Payments for purchase of property, plant & equipment | 5(a) | (47,885,486) | (7,279,297) | (21,882,872) |
| Payments for construction of infrastructure | 5(b) | (70,282,662) | (30,079,743) | (28,224,991) |
| Capital grants, subsidies and contributions | | 27,685,204 | 20,803,280 | 21,899,343 |
| Proceeds from sale of property, plant and equipment | 5(a) | 840,813 | 299,177 | 459,800 |
| **Net cash (used in) investing activities** | | (89,642,132) | (16,256,583) | (27,748,720) |
| **CASH FLOWS FROM FINANCING ACTIVITIES** | | | | |
| Repayment of borrowings | 7(a) | (2,193,054) | (2,098,783) | (2,098,783) |
| Payments for principal portion of lease liabilities | 8 | (53,623) | (48,518) | (48,518) |
| Payments for / Proceeds from financial assets - term deposits | | 44,494,824 | (8,500,000) | - |
| **Net cash provided by (used in) financing activities** | | 42,248,147 | (10,647,301) | (2,147,301) |
| **Net increase (decrease) in cash held** | | (3,485,857) | 11,924,675 | 10,100,478 |
| Cash at beginning of year | | 34,394,285 | 22,469,610 | 11,313,642 |
| **Cash and cash equivalents at the end of the year** | 4 | **30,908,428** | **34,394,285** | **21,414,120** |

This statement is to be read in conjunction with the accompanying notes.

Unaudited actual YTD 25/2026 figures shown

# TOWN OF PORT HEDLAND
# STATEMENT OF FINANCIAL ACTIVITY
# FOR THE YEAR ENDED 30 JUNE 2027

| | 2026/27 Budget | 2025/26 Actual - Jun 26 | 2025/26 Budget |
|---|---|---|---|
| **OPERATING ACTIVITIES** | $ | $ | $ |
| **Revenue from operating activities** | | | |
| General rates | 91,698,510 | 85,349,890 | 86,992,690 |
| Rates excluding general rates | 1,370,702 | 1,338,209 | 1,339,425 |
| Grants, subsidies and contributions | 3,281,850 | 4,899,125 | 3,329,000 |
| Fees and charges | 17,011,661 | 19,597,438 | 16,237,560 |
| Interest revenue | 10,018,903 | 9,680,090 | 9,320,262 |
| Other revenue | 6,273,589 | 4,549,980 | 5,037,960 |
| Profit on asset disposals | 551,375 | 665,979 | 208,000 |
| | 130,206,590 | 126,080,711 | 122,464,897 |
| **Expenditure from operating activities** | | | |
| Employee costs | (43,583,241) | (42,585,668) | (39,039,309) |
| Materials and contracts | (39,050,058) | (32,061,057) | (33,582,718) |
| Utility charges | (5,112,593) | (5,151,750) | (5,969,593) |
| Depreciation and Amortisation | (28,425,758) | (27,941,471) | (26,757,875) |
| Finance costs | (901,612) | (1,730,143) | (1,013,136) |
| Insurance | (2,087,462) | (1,953,869) | (1,933,683) |
| Other expenditure | (1,965,597) | (1,077,373) | (2,099,686) |
| Asset pending adjustment | - | (10,532,867) | - |
| | (121,126,321) | (123,034,198) | (110,396,000) |
| Non cash amounts excluded from operating activities | 26,950,223 | 29,823,952 | 25,625,715 |
| **Amount attributable to operating activities** | **36,030,492** | **32,870,465** | **37,694,612** |
| **INVESTING ACTIVITIES** | | | |
| **Inflows from investing activities** | | | |
| Capital grants, subsidies and contributions | 25,168,367 | 18,912,073 | 19,908,494 |
| Proceeds from disposal of property, plant and equipment | 764,375 | 271,979 | 418,000 |
| | 25,932,742 | 19,184,052 | 20,326,494 |
| **Outflows from investing activities** | | | |
| Payments for property, plant and equipment | (43,532,260) | (6,617,543) | (19,893,520) |
| Payments for construction of infrastructure | (63,893,329) | (22,420,608) | (25,659,083) |
| | (107,425,589) | (29,038,151) | (45,552,603) |
| **Amount attributable to investing activities** | **(81,492,847)** | **(9,854,099)** | **(25,226,109)** |
| **FINANCING ACTIVITIES** | | | |
| **Inflows from financing activities** | | | |
| Transfers from reserve accounts | 83,244,869 | 58,035,612 | 41,967,316 |
| | 83,244,869 | 58,035,612 | 41,967,316 |
| **Outflows from financing activities** | | | |
| Repayment of borrowings | (2,193,054) | (2,098,783) | (2,098,783) |
| Payments for principal portion of lease liabilities | (53,623) | (48,518) | (48,518) |
| Transfers to reserve accounts | (38,750,045) | (81,355,965) | (58,714,934) |
| | (40,996,722) | (83,503,266) | (60,862,235) |
| **Amount attributable to financing activities** | **42,248,147** | **(25,467,654)** | **(18,894,919)** |
| **MOVEMENT IN SURPLUS OR DEFICIT** | | | |
| **Surplus at the start of the financial year** | 3,500,000 | 5,951,288 | 6,500,000 |
| Amount attributable to operating activities | 36,030,492 | 32,870,465 | 37,694,612 |
| Amount attributable to investing activities | (81,492,847) | (9,854,099) | (25,226,109) |
| Amount attributable to financing activities | 42,248,147 | (25,467,654) | (18,894,919) |
| **Surplus/(deficit) remaining after the imposition of general rates** | **285,792** | **3,500,000** | **73,585** |

This statement is to be read in conjunction with the accompanying notes.
Unaudited actual YTD 25/2026 figures shown

## TOWN OF PORT HEDLAND
## STATEMENT OF CAPITAL WORKS
## FOR THE YEAR ENDED 30 JUNE 2027

### CAPITAL WORKS PROGRAM

| Capital Project Name | 2026/27 Budget | 2026/27 % Grant funded | Grant Funding | Strategic Reserve | Asset Management Reserve | Waste Management Reserve | Plant Reserve | Unfinished Works Reserve | Proceeds from Sale of Assets |
|---|---|---|---|---|---|---|---|---|---|
| **Major Strategic Works** | | | | | | | | | |
| Key Worker Housing | 23,000,000 | 46% | 10,500,000 | 12,500,000 | | | | | |
| Hedland Aquatic Centre | 6,635,000 | 0% | - | 6,635,000 | | | | | |
| Childcare Developments | 6,000,000 | 67% | 4,000,000 | 2,000,000 | | | | | |
| SHISH Stage 1C - Hamilton Rd & Entrance | 14,000,000 | 6% | 864,000 | 13,136,000 | | | | | |
| **Major Projects** | | | | | | | | | |
| Blackspot Improvement Program | 175,000 | 100% | 175,000 | | | | | | |
| Gilbert Street Flood Pumps | 3,240,015 | 8% | 250,000 | | 2,990,015 | | | | |
| Hedland Senior High School - Traffic Improvements | 2,000,000 | 100% | 2,000,000 | | | | | | |
| Kingsford Smith Park - Land subdivision | 3,536,374 | 0% | - | | 3,536,374 | | | | |
| Port Hedland Visitors Centre | 450,000 | 0% | - | 450,000 | | | | | |
| South Hedland Square Revitalisation - Wise Terrace | 2,735,000 | 0% | - | 2,735,000 | | | | | |
| Wedgefield Route 1 | 5,462,000 | 67% | 3,666,666 | 1,795,334 | | | | | |
| **Renewal Works** | | | | | | | | | |
| Property renewal program | 5,863,000 | 0% | - | | 5,863,000 | | | | |
| Plant & Fleet renewal program | 1,253,500 | 0% | - | | | | 842,500 | | 411,000 |
| Equipment renewal program | 2,111,210 | 0% | - | | | 160,000 | 1,951,210 | | |
| Public Open Space Renewal Program | 5,558,300 | 0% | - | 500,000 | 5,058,300 | | | | |
| Roads Renewal Program | 3,412,907 | 0% | - | | 3,412,907 | | | | |
| Bridge Renewal Program | 262,570 | 0% | - | | 262,570 | | | | |
| Footpath Renewal Program | 3,116,465 | 0% | - | | 3,116,465 | | | | |
| Drainage Renewal Program | 800,000 | 0% | - | | 800,000 | | | | |
| **Unfinished Works** | | | | | | | | | |
| Carry Forward Capital Works | 17,814,248 | 21% | 3,712,701 | | | | | 13,748,172 | 353,375 |
| **Funding used in Capital Works** | **107,425,589** | | **25,168,367** | **39,751,334** | **25,039,631** | **160,000** | **2,793,710** | **13,748,172** | **764,375** |

| | |
|---|---|
| Grant Funding as above | 25,168,367 |
| Grant Funding additional | - |
| Revenue Contributions | - |
| **Grant Funding & Contributions used in Capital Works** | **25,168,367** |

This statement is to be read in conjunction with the accompanying notes.

# TOWN OF PORT HEDLAND
# FOR THE YEAR ENDED 30 JUNE 2027
# INDEX OF NOTES TO THE BUDGET

## 1 BASIS OF PREPARATION

The annual budget of the Town of Port Hedland which is a Class 1 local government is a forward looking document and has been prepared in accordance with the *Local Government Act 1995* and accompanying regulations.

**Local Government Act 1995 requirements**
Section 6.4(2) of the *Local Government Act 1995* read with the *Local Government (Financial Management) Regulations 1996* prescribe that the annual budget be prepared in accordance with the *Local Government Act 1995* and, to the extent that they are not inconsistent with the Act, the Australian Accounting Standards. The Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and Interpretations of the Australian Accounting Standards Board were applied where no inconsistencies exist.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost, and is considered a zero cost concessionary lease. All right-of-use assets under zero cost concessionary leases are measured at zero cost rather than at fair value, except for vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from *AASB 16 Leases* which would have required the Town to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this annual budget have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the annual budget has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

**The local government reporting entity**
All funds through which the Town controls resources to carry on its functions have been included in the financial statements forming part of this annual budget.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 12 to the annual budget.

**2024/25 actual balances**
Balances shown in this budget as 2024/25 Actual are estimates as forecast at the time of preparation of the annual budget and are subject to final adjustments.

**Budget comparative figures**
Unless otherwise stated, the budget comparative figures shown in the budget relate to the original budget estimate for the relevant item of disclosure.

**Comparative figures**
Where required, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

**Rounding off figures**
All figures shown in this statement are rounded to the nearest dollar.

**Statement of Cashflows**
Investing and financing transactions that do not require the use of cash or cash equivalents shall be excluded from a statement of cash flows. Such transactions shall be disclosed elsewhere in the financial statements in a way that provides all the relevant information about these investing and financing activities.

**Initial application of accounting standards**
During the budget year, the below revised Australian Accounting Standards and Interpretations are expected to be compiled, become mandatory and be applicable to its operations.
• *AASB 2020-1 Amendments to Australian Accounting Standards*
*- Classification of Liabilities as Current or Non-current*
• *AASB 2022-5 Amendments to Australian Accounting Standards*
*- Lease Liability in a Sale and Leaseback*
• *AASB 2022-6 Amendments to Australian Accounting Standards*
*- Non-current Liabilities with Covenants*
• *AASB 2023-1 Amendments to Australian Accounting Standards*
*- Supplier Finance Arrangements*
• *AASB 2023-3 Amendments to Australian Accounting Standards*
*- Disclosure of Non-current Liabilities with Covenants: Tier 2*
• *AASB 2024-1 Amendments to Australian Accounting Standards*
*- Supplier Finance Arrangements: Tier 2 Disclosures*
It is not expected these standards will have an impact on the annual budget.

• *AASB 2022-10 Amendments to Australian Accounting Standards*
*- Fair Value Measurement of Non-Financial Assets of Not-for-Profit Public Sector Entities*, became mandatory during the budget year. Amendments to AASB 13 *Fair Value Measurement* impacts the future determination of fair value when revaluing assets using the cost approach. Timing of future revaluations is defined by regulation 17A of *Local Government (Financial Management) Regulations 1996*. Impacts of this pronouncement are yet to be quantified and are dependent on the timing of future revaluations of asset classes. No material impact is expected in relation to the 2025-26 statutory budget.

**New accounting standards for application in future years**
The following new accounting standards will have application to local government in future years:
• *AASB 2014-10 Amendments to Australian Accounting Standards*
*- Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*
• *AASB 2024-4b Amendments to Australian Accounting Standards*
*- Effective Date of Amendments to AASB 10 and AASB 128*
*[deferred AASB 10 and AASB 128 amendments in AASB 2014-10 apply]*
• *AASB 2022-9 Amendments to Australian Accounting Standards*
*- Insurance Contracts in the Public Sector*
• *AASB 2023-5 Amendments to Australian Accounting Standards*
*- Lack of Exchangeability*
• *AASB 18 (FP) Presentation and Disclosure in Financial Statements*
*- (Appendix D) [for for-profit entities]*
• *AASB 18 (NFP/super) Presentation and Disclosure in Financial Statements*
*- (Appendix D) [for not-for-profit and superannuation entities]*
• *AASB 2024-2 Amendments to Australian Accounting Standards*
*- Classification and Measurement of Financial Instruments*
• *AASB 2024-3 Amendments to Australian Accounting Standards*
*- Standards – Annual Improvements Volume 11*
It is not expected these standards will have an impact on the annual budget.

**Critical accounting estimates and judgements**
The preparation of the annual budget in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

As with all estimates, the use of different assumptions could lead to material changes in the amounts reported in the financial report.

The following are estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year and further information on their nature and impact can be found in the relevant note:
- Fair value measurement of assets carried at reportable value including:
  - Property, plant and equipment
  - Infrastructure
- Expected credit losses on financial assets
- Assets held for sale
- Impairment losses of non-financial assets
- Investment property
- Estimated useful life of intangible assets
- Measurement of employee benefits
- Measurement of provisions

## 2. RATES AND SERVICE CHARGES

### (a) Rating Information

| Rate Description | Basis of valuation | Rate in dollar | Number of properties | Rateable value* | 2026/27 Budgeted rate revenue | 2026/27 Budgeted interim rates | 2026/27 Budgeted total revenue | 2025/26 Actual total revenue | 2025/26 Budget total revenue |
|---|---|---|---|---|---|---|---|---|---|
| | | | | $ | $ | $ | $ | $ | $ |
| **(i) General rates** | | | | | | | | | |
| GRV Residential | Gross rental valuation | 0.04350 | 5,311 | 279,430,318 | 12,155,219 | 450,000 | 12,605,219 | 12,298,662 | 12,589,327 |
| GRV Commercial / Industrial | Gross rental valuation | 0.08089 | 603 | 75,309,134 | 6,091,681 | | 6,091,681 | 5,850,657 | 5,850,657 |
| GRV Mass Accommodation | Gross rental valuation | 0.17400 | 16 | 15,866,740 | 2,760,813 | | 2,760,813 | 2,070,610 | 2,070,610 |
| GRV Airport | Gross rental valuation | 0.08700 | 1 | 9,208,960 | 801,180 | | 801,180 | 810,236 | 810,236 |
| **Unimproved Value** | | | | | | | | | |
| UV Pastoral / Other | Unimproved valuation | 0.13951 | 21 | 2,348,695 | 327,673 | | 327,673 | 271,529 | 271,529 |
| UV Mining / Strategic | Unimproved valuation | 0.25200 | 478 | 274,253,748 | 69,111,944 | | 69,111,944 | 64,048,196 | 65,400,331 |
| **Total general rates** | | | 6,430 | 656,417,595 | 91,248,510 | 450,000 | 91,698,510 | 85,349,890 | 86,992,690 |
| | | **Minimum** | | | | | | | |
| **(ii) Minimum payment** | | $ | | | | | | | |
| GRV Residential | Gross rental valuation | 1,300.00 | 1,048 | | 1,362,400 | | 1,362,400 | 1,309,100 | 1,309,100 |
| GRV Commercial / Industrial | Gross rental valuation | 1,900.00 | 112 | | 212,800 | | 212,800 | 222,300 | 222,300 |
| GRV Mass Accommodation | Gross rental valuation | 1,900.00 | 0 | | - | | - | - | - |
| GRV Airport | Gross rental valuation | 1,900.00 | 0 | | - | | - | - | - |
| **Unimproved Value** | | | | | | | | | |
| UV Pastoral / Other | Unimproved valuation | 1,900.00 | 0 | | - | | - | 7,600 | 7,600 |
| UV Mining / Strategic | Unimproved valuation | 250.00 | 60 | | 15,000 | | 15,000 | 16,250 | 16,250 |
| **Total minimum payments** | | | 1,220 | - | 1,590,200 | - | 1,590,200 | 1,555,250.00 | 1,555,250 |
| **Total general rates and minimum payments** | | | 7,650 | 656,417,595 | 92,838,710 | 450,000 | 93,288,710 | 86,905,140 | 88,547,940 |
| | | | | | 92,838,710 | 450,000 | 93,288,710 | 86,905,140 | 88,547,940 |
| Concessions - Community | | | | | | | (219,498) | (208,094) | (208,094) |
| Concessions - Pensioners | | | | | | | - | (8,947) | (7,731) |
| **Total rates** | | | | | 92,838,710 | 450,000 | 93,069,212 | 86,688,099 | 88,332,115 |
| Instalment plan admin charges | | | | | | | 0 | 69,747 | 65,000 |
| Instalment plan interest | | | | | | | 65,000 | 54,340 | 65,000 |
| Late payment of rate or service charge interest | | | | | | | 50,000 | 16,583 | 280,000 |
| | | | | | | | 115,000 | 140,670 | 410,000 |

The Town will not raise specified area rates for the year ended 30th June 2027.

The general rates detailed for the 2026/27 financial year have been determined by Council on the basis of raising the revenue required to meet the estimated deficiency between the total estimated expenditure proposed in the budget and the estimated revenue to be received from all sources other than general rates and also considering the extent of any increase in rating over the level adopted in the previous year.

The minimum payments have been determined by Council on the basis that all ratepayers must make a reasonable contribution to the cost of local government services/facilities.
Unaudited actual YTD 25/2026 figures shown

## 2. RATES AND SERVICE CHARGES (CONTINUED)

### (b) Interest Charges and Instalments - Rates and Service Charges

The following instalment options are available to ratepayers for the payment of rates and service charges.

| | 2026/27 Budget revenue | 2025/26 Actual revenue | 2025/26 Budget revenue |
|---|---|---|---|
| | $ | $ | $ |
| Instalment plan admin charge revenue | 0 | 69,747 | 65,000 |
| Instalment plan interest earned | 65,000 | 54,340 | 65,000 |
| Unpaid rates and service charge interest earned | 50,000 | 16,583 | 280,000 |
| | 115,000 | 140,670 | 410,000 |

### (c) Service Charges

The Town will not raise service charges for the year ended 30th June 2027.

### (d) Waivers or concessions

| Rate, fee or charge to which the waiver or concession is granted | Type | Waiver/ Concession | Discount % | Discount ($) | 2026/27 Budget | 2025/26 Actual | 2025/26 Budget |
|---|---|---|---|---|---|---|---|
| | | | | | $ | $ | $ |
| Bloodwood Tree Association Inc. | Rate | Concession | 50% | - | - | 4,094 | 4,094 |
| Care for Hedland | Rate | Concession | 100% | 5,244 | 5,244 | 4,994 | 4,994 |
| Foundation Housing | Rate | Concession | 50% | 17,870 | 8,935 | 8,935 | 8,935 |
| Gumala Investments Pty Ltd | Rate | Concession | 50% | 26,227 | 13,114 | 13,040 | 13,040 |
| Kariyarra Land Aboriginal Corporation | Rate | Concession | 50% | 30,243 | 15,121 | 15,121 | 15,121 |
| One Tree Community Services Inc. | Rate | Concession | 100% | 7,982 | 7,982 | 7,602 | 7,602 |
| Rose Nowers Early Learning Centre Inc | Rate | Concession | 100% | - | - | 3,985 | 3,985 |
| Trealoar Child Care Centre Inc. | Rate | Concession | 100% | 6,557 | 6,557 | 6,245 | 6,245 |
| Grand Lodge Freemasons | Rate | Concession | 100% | 4,255 | 4,255 | 4,052 | 4,052 |
| Hedland BMX | Rate | Concession | 100% | - | - | 2,937 | 2,937 |
| Hedland Sporting Shooters Club | Rate | Concession | 100% | 10,463 | 10,463 | 9,965 | 9,965 |
| Hedland Well Womens Centre | Rate | Concession | 100% | - | - | 1,531 | 1,531 |
| Hedland Mens Shed Incorporated | Rate | Concession | 100% | - | - | 2,203 | 2,203 |
| Hedland Womans's Refuge | Rate | Concession | 100% | - | - | 2,737 | 2,737 |
| Ngarlawangga Aboriginal Corporation | Rate | Concession | 50% | 5,536 | 2,768 | - | - |
| Port Hedland Golf Club | Rate | Concession | 100% | 5,359 | 5,359 | 5,103 | 5,103 |
| Port Hedland Kart Club | Rate | Concession | 100% | 1,900 | 1,900 | 1,736 | 1,736 |
| Port Hedland Motorcycle Club | Rate | Concession | 100% | 26,367 | 26,367 | 20,993 | 20,993 |
| Port Hedland Seafarers Centre | Rate | Concession | 100% | 5,660 | 5,660 | 5,391 | 5,391 |
| Port Hedland Speedway Club | Rate | Concession | 100% | 19,950 | 19,950 | 15,811 | 15,811 |
| Port Hedland Turf Club | Rate | Concession | 100% | 6,069 | 6,069 | 5,780 | 5,780 |
| Relationships Australia | Rate | Concession | 100% | 2,818 | 2,818 | - | - |
| RSL Port Hedland Sub Branch | Rate | Concession | 100% | - | - | 2,396 | 2,396 |
| South Hedland Owners and Trainers Association | Rate | Concession | 100% | 34,180 | 34,180 | 27,105 | 27,105 |
| St Johns Ambulance | Rate | Concession | 100% | 18,141 | 18,141 | 17,277 | 17,277 |
| Volunteer Marine Rescue Group | Rate | Concession | 100% | 4,478 | 4,478 | 4,264 | 4,264 |
| Communicare Group Ltd | Rate | Concession | 100% | 11,853 | 11,853 | 11,853 | 11,853 |
| Empowering People In Communities (EPIC) Inc | Rate | Concession | 100% | 8,284 | 8,284 | 2,941 | 2,941 |
| Pensioner Rate Cap Gap Remission | Rate | Waiver | | | - | 8,947 | 7,731 |
| | | | | | 219,498 | 217,041 | 215,825 |

**Circumstances in which the waiver or concession is granted**
Meets the requirements of being a Not-for-profit and/or Community Group as per Policy 2/004 Rating
**Objects and reason of the waiver or concession**
To provide relief to community groups with the Town of Port Hedland municipality that provides a benefit to the community.
Unaudited actual YTD 25/2026 figures shown

## 3. NET CURRENT ASSETS

### (a) Composition of estimated net current assets

| | Note | 2026/27 Budget 30 June 2027 | 2025/26 Actual 30 June 2026 | 2025/26 Budget 30 June 2026 |
|---|---|---|---|---|
| **Current assets** | | $ | $ | $ |
| Cash and cash equivalents | 4 | 50,441,667 | 5,947,843 | 36,779,431 |
| Financial assets | | 183,500,000 | 211,949,441 | 175,000,000 |
| Receivables | | 7,483,859 | 7,483,859 | 11,563,426 |
| Inventories | | 1,289,288 | 1,289,288 | 1,002,712 |
| Other assets | | 5,175,862 | 5,175,862 | 3,413,664 |
| | | 247,890,676 | 231,846,293 | 227,759,233 |
| **Less: current liabilities** | | | | |
| Trade and other payables | | (5,884,469) | (5,884,469) | (7,844,564) |
| Contract liabilities | | (3,199,489) | (3,199,489) | (11,197,911) |
| Lease liabilities | 8 | (58,243) | (53,780) | (58,085) |
| Long term borrowings | 7 | (2,193,054) | (2,193,054) | (2,193,054) |
| Employee provisions | | (3,298,325) | (3,298,325) | (2,475,371) |
| Other provisions | | (97,193) | (97,193) | 1,769,161 |
| | | (14,730,773) | (14,726,310) | (21,999,824) |
| **Net current assets** | | 233,159,903 | 217,119,983 | 205,759,409 |
| | | | | |
| **Less: Total adjustments to net current assets** | 3(b) | (161,926,388) | (206,093,620) | (167,496,708) |
| **Net current assets used in the Statement of Financial Activity** | | 71,233,515 | 11,026,363 | 38,262,701 |

### (b) Current assets and liabilities excluded from budgeted deficiency

The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with *Financial Management Regulation 32* to agree to the surplus/(deficit) after imposition of general rates.

| | Note | 2026/27 Budget 30 June 2027 | 2025/26 Actual 30 June 2026 | 2025/26 Budget 30 June 2026 |
|---|---|---|---|---|
| **Adjustments to net current assets** | | | | |
| Less: Cash - reserve accounts | 9 | (167,454,617) | (211,949,441) | (172,201,826) |
| - Prepaid lease legal fee | | - | (31,611) | - |
| - Movement in assets as a result of reinstatement | | | (962,438) | |
| - Rates receivable | | (21,392) | - | (21,392) |
| Add: Current liabilities not expected to be cleared at end of year | | - | - | - |
| - Current portion of borrowings | | 2,193,054 | 2,193,054 | 2,193,054 |
| - Current portion of lease liabilities | | 58,243 | 53,780 | 58,085 |
| - Current portion of contract liability held in reserve | | - | 0 | - |
| - Deferred Income | | | 380,552 | |
| - Current portion of employee benefit provisions held in reserve | | 3,298,324 | 3,298,324 | 2,475,371 |
| - Current portion of prepaid lease income | | - | 924,160 | - |
| **Total adjustments to net current assets** | | (161,926,388) | (206,093,620) | (167,496,708) |

## EXPLANATION OF DIFFERENCE IN NET CURRENT ASSETS AND SURPLUS/(DEFICIT)

**Items excluded from calculation of budgeted deficiency**
When calculating the budget deficiency for the purpose of Section 6.2 (2)(c) of the *Local Government Act 1995* the following amounts have been excluded as provided by *Local Government (Financial Management) Regulation 32* which will not fund the budgeted expenditure.

### (c) Non-cash amounts excluded from operating activities

The following non-cash revenue or expenditure has been excluded from amounts attributable to operating activities within the Statement of Financial Activity in accordance with *Financial Management Regulation 32.*

| | Note | 2026/27 Budget 30 June 2027 | 2025/26 Actual 30 June 2026 | 2025/26 Budget 30-Jun-26 |
|---|---|---|---|---|
| **Adjustments to operating activities** | | $ | $ | $ |
| Less: Profit on asset disposals | 5 | (551,375) | 2,049,232 | (208,000) |
| Less: Reversal of prior year loss on revaluation of non-current assets | | - | - | - |
| Less: Fair value adjustments to financial assets at fair value through profit and loss | | | | |
| Less: Fair value adjustments to investment property at fair value through profit or loss | | | | |
| Add: Depreciation | 6 | 28,425,758 | 27,941,471 | 26,757,875 |
| - Pensioner deferred rates | | - | - | - |
| - Landfill Amortisation | | - | - | |
| - Employee provisions | | - | (166,751) | |
| - Prepaid Lease income | | (924,160) | - | (924,160) |
| **Non cash amounts excluded from operating activities** | | 26,950,223 | 29,823,952 | 25,625,715 |

Unaudited actual YTD 25/2026 figures shown

## 3. NET CURRENT ASSETS

### (d) MATERIAL ACCOUNTING POLICIES

**CURRENT AND NON-CURRENT CLASSIFICATION**

The asset or liability is classified as current if it is expected to be settled within the next 12 months, being the Town's operational cycle. In the case of liabilities where the Town does not have the unconditional right to defer settlement beyond 12 months, such as vested long service leave, the liability is classified as current even if not expected to be settled within the next 12 months. Inventories held for trading are classified as current or non-current based on the Town's intentions to release for sale.

**TRADE AND OTHER PAYABLES**

Trade and other payables represent liabilities for goods and services provided to the Town prior to the end of the financial year that are unpaid and arise when the Town becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition. The carrying amounts of trade and other payables are considered to be the same as their fair values, due to their short-term nature.

**PREPAID RATES**

Prepaid rates are, until the taxable event has occurred (start of the next financial year), refundable at the request of the ratepayer. Rates received in advance are initially recognised as a financial liability. When the taxable event occurs, the financial liability is extinguished and the Town recognises revenue for the prepaid rates that have not been refunded.

**INVENTORIES**

**General**

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

**SUPERANNUATION**

The Town contributes to a number of superannuation funds on behalf of employees. All funds to which the Town contributes are defined contribution plans.

**INVENTORY - LAND HELD FOR RESALE**

Land held for development and sale is valued at the lower of cost and net realisable value. Cost includes the cost of acquisition, development, borrowing costs and holding costs until completion of development. Finance costs and holding charges incurred after development is completed are expensed.

Gains and losses are recognised in profit or loss at the time of signing an unconditional contract of sale if significant risks and rewards, and effective control over the land, are passed on to the buyer at this point.

Inventory - land held for resale is classified as current except where it is held as non-current based on the Town's intentions to release for sale.

**GOODS AND SERVICES TAX (GST)**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO).

Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

**CONTRACT LIABILITIES**

Contract liabilities represent the Town's obligation to transfer goods or services to a customer for which the Town has received consideration from the customer.

Contract liabilities represent obligations which are not yet satisfied. Contract liabilities are recognised as revenue when the performance obligations in the contract are satisfied.

**TRADE AND OTHER RECEIVABLES**

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for grants, contributions, reimbursements, and goods sold and services performed in the ordinary course of business.

Trade and other receivables are recognised initially at the amount of consideration that is unconditional, unless they contain significant financing components, when they are recognised at fair value.

Trade receivables are held with the objective to collect the contractual cashflows and therefore the Town measures them subsequently at amortised cost using the effective interest rate method.

Due to the short term nature of current receivables, their carrying amount is considered to be the same as their fair value. Non-current receivables are indexed to inflation, any difference between the face value and fair value is considered immaterial.

The Town applies the AASB 9 simplified approach to measuring expected credit losses using a lifetime expected loss allowance for all trade receivables. To measure the expected credit losses, rates receivable are separated from other trade receivables due to the difference in payment terms and security for rates receivable.

**PROVISIONS**

Provisions are recognised when the Town has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

**EMPLOYEE BENEFITS**

**Short-term employee benefits**

Provision is made for the Town's obligations for short-term employee benefits. Short term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Town's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the determination of the net current asset position.
The Town's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the determination of the net current asset position.

**Other long-term employee benefits**

Long-term employee benefits provisions are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur.

The Town's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Town does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

## 4. RECONCILIATION OF CASH

For the purposes of the Statement of Cash Flows, cash includes cash and cash equivalents, net of outstanding bank overdrafts. Estimated cash at the end of the reporting period is as follows:

| | Note | 2026/27 Budget | 2025/26 Actual - Jun 26 | 2025/26 Budget |
|---|---|---|---|---|
| | | $ | $ | $ |
| Cash at bank and on hand | | 34,395,284 | 5,946,843 | 33,980,257 |
| Term deposits | | 16,046,383 | 1,000 | 2,799,174 |
| **Total cash and cash equivalents** | | 50,441,667 | 5,947,843 | 36,779,431 |
| Held as | | | | |
| - Unrestricted cash and cash equivalents | | 50,441,667 | 5,947,843 | 36,779,431 |
| | 3(a) | 50,441,667 | 5,947,843 | 36,779,431 |
| **Restrictions** | | | | |
| The following classes of assets have restrictions imposed by regulations or other externally imposed requirements which limit or direct the purpose for which the resources may be used: | | | | |
| - Restricted financial assets at amortised cost - term deposits | | 167,454,617 | 211,949,441 | 172,201,826 |
| | | 167,454,617 | 211,949,441 | 172,201,826 |
| The assets are restricted as a result of the specified purposes associated with the liabilities below: | | | | |
| Reserve accounts | 9 | 167,454,617 | 211,949,441 | 172,201,826 |
| | | 167,454,617 | 211,949,441 | 172,201,826 |
| **Reconciliation of net cash provided by operating activities to net result** | | | | |
| **Net result** | | 34,248,636 | 21,958,586 | 31,977,391 |
| Depreciation | 6 | 28,425,758 | 27,941,471 | 26,757,875 |
| (Profit)/loss on sale of asset | 5 | (551,375) | (665,979) | (208,000) |
| Increase/(decrease) in contract liabilities | | (924,160) | (924,160) | (924,160) |
| Increase/(decrease) in other provision | | 7,877,637 | 9,430,713 | 2,301,886 |
| Capital grants, subsidies and contributions | | (25,168,367) | (18,912,073) | (19,908,494) |
| **Net cash from operating activities** | | 43,908,129 | 38,828,558 | 39,996,498 |

### MATERIAL ACCOUNTING POLICES

**CASH AND CASH EQUIVALENTS**
Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks, other short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts.

Bank overdrafts are shown as short term borrowings in current liabilities in Note 3 - Net Current Assets.

**FINANCIAL ASSETS AT AMORTISED COST**
The Town classifies financial assets at amortised cost if both of the following criteria are met:
- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

Unaudited actual YTD 25/2026 figures shown

## 5. PROPERTY, PLANT AND EQUIPMENT

| | 2026/27 Budget | | | | | 2025/26 Actual - June - 2026* | | | | | | | 2025/26 Budget | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | Additions | Disposals - Net Book Value | Disposals - Sale Proceeds | Disposals - Profit | Disposals - Loss | Additions | In-kind Additions | Disposals - Net Book Value | Transfer to non-current assets classified as held for sale | Disposals - Sale Proceeds | Disposals - Profit | Disposals - Loss | Additions | Disposals - Net Book Value | Disposals - Sale Proceeds | Disposals - Profit |
| **(a) Property, Plant and Equipment** | $ | $ | $ | $ | $ | $ | $ | $ | | $ | $ | $ | $ | $ | $ | $ |
| Land - freehold land | | | | | 0 | | | - | | 170,000 | - | (170,000) | - | - | - | - |
| Buildings - non-specialised | 35,526,217 | - | - | - | 0 | | | - | | - | - | - | 12,844,620 | - | - | - |
| Buildings - specialised | 2,125,577 | - | - | - | 0 | | | - | | - | - | | 4,017,900 | - | - | - |
| Plant and equipment | 5,880,466 | 213,000 | 764,375 | 551,375 | 0 | | | 6,000 | | 101,979 | 95,979 | - | 3,031,000 | 210,000 | 418,000 | 208,000 |
| Other property, plant and equipment [WIP] | - | - | - | - | 0 | 6,617,543 | | - | | - | - | - | - | - | - | - |
| Total | 43,532,260 | 213,000 | 764,375 | 551,375 | 0 | 6,617,543 | - | 6,000 | - | 271,979 | 95,979 | (170,000) | 19,893,520 | 210,000 | 418,000 | 208,000 |
| **(b) Infrastructure** | | | | | | | | | | | | | | | | |
| Infrastructure - Roads and bridges | 31,175,669 | - | - | - | 0 | - | | | | - | - | | 12,573,219 | - | - | - |
| Infrastructure - footpaths | 3,116,465 | - | - | - | 0 | - | | | | - | - | | 2,120,540 | - | - | - |
| Infrastructure - drainage | 4,040,015 | - | - | - | 0 | - | | | | - | - | | 800,000 | - | - | - |
| Infrastructure - parks and ovals | 16,040,079 | - | - | - | 0 | - | | | | - | - | | 9,020,625 | - | - | - |
| Other Infrastructure | 9,521,101 | - | - | - | 0 | - | | | | - | - | | 1,144,700 | - | - | - |
| Infrastructure Work in Progress | - | - | - | - | 0 | 22,420,608 | | | | - | - | | - | - | - | - |
| Total | 63,893,329 | - | - | - | 0 | 22,420,608 | - | - | - | - | - | 0 | 25,659,083 | - | - | - |
| **Total** | 107,425,589 | 213,000 | 764,375 | 551,375 | 0 | 29,038,151 | - | 6,000 | - | 271,979 | 95,979 | (170,000) | 45,552,603 | 210,000 | 418,000 | 208,000 |

### MATERIAL ACCOUNTING POLICIES

**RECOGNITION OF ASSETS**
Assets for which the fair value as at the date of acquisition is under $5,000 are not recognised as an asset in accordance with *Financial Management Regulation 17A (5)*. These assets are expensed immediately.

Where multiple individual low value assets are purchased together as part of a larger asset or collectively forming a larger asset exceeding the threshold, the individual assets are recognised as one asset and capitalised.

**GAINS AND LOSSES ON DISPOSAL**
Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains and losses are included in profit or loss in the period which they arise.

Unaudited actual YTD 25/2026 figures shown

## 6. DEPRECIATION

| | 2026/27 Budget | 2025/26 Actual | 2025/26 Budget |
|---|---|---|---|
| | $ | $ | $ |
| Buildings - non-specialised | 2,287,026 | 2,063,555 | 1,476,408 |
| Buildings - specialised | 6,049,511 | 6,900,541 | 4,967,724 |
| Furniture and equipment | 634,209 | 811,590 | 1,054,032 |
| Plant and equipment | 1,723,128 | 1,836,810 | 1,773,096 |
| Infrastructure - Roads and bridges | 10,119,486 | 8,785,625 | 9,952,812 |
| Infrastructure - footpaths | 1,628,011 | 1,265,181 | 1,148,736 |
| Infrastructure - drainage | 835,891 | 699,626 | 403,776 |
| Infrastructure - parks and ovals | 1,258,708 | 1,473,973 | - |
| Other infrastructure Depot Infrastructure | 51,929 | 43,693 | - |
| Other infrastructure Bus Shelters | 28,307 | 21,975 | 106,116 |
| Other infrastructure | 3,096,501 | 3,091,474 | 4,449,564 |
| Right of use - buildings | 57,610 | - | 35,336 |
| Intangible assets - rehabilitation asset - landfill | 655,441 | 947,429 | - |
| | 28,425,758 | 27,941,471 | 25,367,600 |
| **By Program** | | | |
| Governance | 2,238,613 | 3,057,116 | 1,474,860 |
| General purpose funding | 655,441 | - | - |
| Law, order, public safety | 141,291 | 139,731 | 288,552 |
| Education and welfare | 1,694,598 | 2,047,657 | 2,113,152 |
| Housing | 2,511,660 | 2,321,674 | 1,504,788 |
| Community amenities | 1,729,372 | 2,454,550 | 1,567,344 |
| Recreation and culture | 7,886,249 | 7,357,403 | 6,786,392 |
| Transport | 10,061,876 | 8,724,359 | 10,243,200 |
| Economic services | 118,872 | 149,266 | 123,108 |
| Other property and services | 1,387,786 | 1,689,715 | 1,266,204 |
| | 28,425,758 | 27,941,471 | 25,367,600 |

### MATERIAL ACCOUNTING POLICIES

**DEPRECIATION**
The depreciable amount of all fixed assets including buildings but excluding freehold land, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful life of the improvements.

The assets residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Major depreciation periods used for each class of depreciable asset are:

| | |
|---|---|
| Buildings - non-specialised | 2 to 50 years |
| Buildings - specialised | 50 to 75 years |
| Furniture and equipment | 1 to 30 years |
| Plant and equipment | 2 to 20 years |
| Infrastructure - roads and bridges | 12 to 800 years |
| Infrastructure - footpaths | 1 to 80 years |
| Infrastructure - drainage | 7 to 80 Years |
| Infrastructure - parks and ovals | 7 to 45 Years |
| Other infrastructure depot infrastructure | 12 to 43 Years |
| Other infrastructure bus shelters | 1 to 20 Years |
| Other infrastructure | 1 to 100 Years |
| Right of use - buildings | Based on the remaining lease |
| Intangible assets - rehabilitation asset - landfill | 14 years |

**AMORTISATION**
The depreciable amount of all intangible assets with a finite useful life, are depreciated on a straight-line basis over the individual asset's useful life from the time the asset is held for use.

The assets residual value of intangible assets is considered to be zero and useful live and amortisation method are reviewed at the end of each financial year.

Amortisation is included within Depreciation on non-current assets in the Statement of Comprehensive Income.

Unaudited actual YTD 25/2026 figures shown

## 7. BORROWINGS

### (a) Borrowing repayments

Movement in borrowings and interest between the beginning and the end of the current financial year.

| Purpose | Loan Number | Institution | Interest Rate | Budget Principal 1 July 2026 | 2026/27 Budget New Loans | 2026/27 Budget Principal Repayments | Budget Principal outstanding 30 June 2027 | 2026/27 Budget Interest Repayments | Actual Principal 1 July 2025 | 2025/26 Actual New Loans | 2025/26 Actual - June Principal Repayments | Actual Principal outstanding 30 June 2026 | 2025/26 Actual - June Interest Repayments | Budget Principal 1 July 2025 | 2025/26 Budget New Loans | 2025/26 Budget Principal Repayments | Budget Principal outstanding 30-Jun-26 | 2025/26 Budget Interest Repayments | Self Supporting? |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ | Y/N |
| Staff Housing | 393250 | WATC | 4.8531% | 8,867,413 | - | (351,832) | 8,515,582 | (421,164) | 9,202,611 | - | (335,198) | 8,867,413 | (437,866) | 9,202,611 | - | (335,198) | 8,867,413 | (437,866) | N |
| Staff Housing | 425341 | WATC | 4.8989% | 90,286 | - | (3,568) | 86,719 | (4,329) | 93,684 | - | (3,397) | 90,286 | (4,500) | 93,684 | - | (3,397) | 90,286 | (4,500) | N |
| Seawalls | 393249 | WATC | 4.3931% | 3,752,875 | - | (488,381) | 3,264,494 | (153,324) | 4,220,303 | - | (467,428) | 3,752,875 | (174,354) | 4,220,303 | - | (467,428) | 3,752,875 | (174,354) | N |
| Seawalls | 425344 | WATC | 4.4915% | 3,590,441 | - | (465,853) | 3,124,588 | (150,009) | 4,035,870 | - | (445,429) | 3,590,441 | (170,508) | 4,035,870 | - | (445,429) | 3,590,441 | (170,508) | N |
| Depot Facility | 393246 | WATC | 4.1784% | 1,570,594 | - | (883,421) | 687,173 | (45,759) | 2,417,924 | - | (847,330) | 1,570,594 | (81,975) | 2,417,924 | - | (847,330) | 1,570,594 | (81,975) | N |
| | | | | 17,871,609 | - | (2,193,054) | 15,678,555 | (774,584) | 19,970,392 | - | (2,098,783) | 17,871,609 | (869,203) | 19,970,392 | - | (2,098,783) | 17,871,609 | (869,203) | |

All borrowing repayments, other than self supporting loans, will be financed by general purpose revenue.
Unaudited actual YTD 25/2026 figures shown

## 7. BORROWINGS

### (b) New borrowings - 2026/27

The Town does not intend to undertake any new borrowings for the year ended 30th June 2027

### (c) Unspent borrowings

The Town had no unspent borrowing funds as at 30th June 2026 nor is it expected to have unspent borrowing funds as at 30th June 2027.

### (d) Credit Facilities

| | 2026/27 Budget | 2025/26 Actual | 2025/26 Budget |
|---|---|---|---|
| | $ | $ | $ |
| **Undrawn borrowing facilities credit standby arrangements** | | | |
| Bank overdraft limit | - | - | - |
| Bank overdraft at balance date | - | - | - |
| Credit card limit | 300,000 | 300,000 | 300,000 |
| **Total amount of credit unused** | 300,000 | 300,000 | 300,000 |
| | | | |
| **Loan facilities** | | | |
| Loan facilities in use at balance date | 15,678,555 | 17,871,609 | 17,871,609 |

### MATERIAL ACCOUNTING POLICIES

**BORROWING COSTS**
The Town has elected to recognise borrowing costs as an expense when incurred regardless of how the borrowings are applied.

Fair values of borrowings are not materially different to their carrying amounts, since the interest payable on those borrowings is either close to current market rates or the borrowings are of a short term nature.
Borrowings fair values are based on discounted cash flows using a current borrowing rate.

## 8. LEASE LIABILITIES

| Purpose | Institution | Lease Interest Rate | Lease Term | Budget Lease Principal 1 July 2026 | 2026/27 Budget New Leases | 2026/27 Budget Lease Principal Repayments | Budget Lease Principal outstanding 30 June 2027 | 2026/27 Budget Lease Interest Repayments | Actual Principal 1 July 2025 | 2025/26 Actual New Leases | 2025/26 Actual Lease Principal repayments | Actual Lease Principal outstanding 30-Jun-26 | 2025/26 Actual Lease Interest repayments | Budget Principal 1 July 2025 | 2025/26 Budget New Leases | 2025/26 Budget Lease Principal repayments | Budget Lease Principal outstanding 30-Jun-27 | 2025/26 Budget Lease Interest repayments |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | | | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ |
| Port Hedland Library | Countrywide Retail | 4.3% | 5 years | 224,174 | - | (53,623) | 170,551 | (10,129) | 272,692 | - | (48,518) | 224,174 | (12,783) | 272,692 | - | (48,518) | 224,174 | (12,783) |
| | | | | 224,174 | - | (53,623) | 170,551 | (10,129) | 272,692 | - | (48,518) | 224,174 | (12,783) | 272,692 | - | (48,518) | 224,174 | (12,783) |

**MATERIAL ACCOUNTING POLICIES**

**LEASES**
At the inception of a contract, the Town assesses whether the contract is, or contains, a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

At the commencement date, a right-of-use asset is recognised at cost and a lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Town uses it's incremental borrowing rate.

**LEASE LIABILITIES**
The present value of future lease payments not paid at the reporting date discounted using the incremental borrowing rate where the implicit interest rate in the lease is not readily determined.

Unaudited actual YTD 25/2026 figures shown

## TOWN OF PORT HEDLAND
## NOTES TO AND FORMING PART OF THE BUDGET
## FOR THE YEAR ENDED 30 JUNE 2027

### 9. RESERVE ACCOUNTS

#### (a) Reserve Accounts - Movement

| | 2026/27 Budget Opening Balance | 2026/27 Budget Transfer to | 2026/27 Budget Transfer (from) | 2026/27 Budget Closing Balance | 2025/26 Actual - Jun 26 Opening Balance | 2025/26 Actual - Jun 26 Transfer to | 2025/26 Actual - Jun 26 Transfer (from) | 2025/26 Actual - Jun 26 Closing Balance | 2025/26 Budget Opening Balance | 2025/26 Budget Transfer to | 2025/26 Budget Transfer (from) | 2025/26 Budget Closing Balance |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ |
| **Restricted by council** | | | | | | | | | | | | |
| (a) Reserves cash backed - Employee Leave Reserve | 3,298,324 | - | - | 3,298,324 | 2,475,371 | 822,953 | - | 3,298,324 | 2,182,510 | - | - | 2,182,510 |
| (b) Reserves cash backed - Plant Reserve | 4,575,597 | 2,799,360 | (2,793,710) | 4,581,247 | 2,835,399 | 3,882,617 | (2,142,419) | 4,575,597 | 1,046,723 | 2,834,158 | (1,783,000) | 2,097,881 |
| (c) Reserves cash backed - Airport Reserve | 2,006,793 | 16,673 | - | 2,023,466 | 1,595,891 | 410,902 | - | 2,006,793 | 1,595,891 | 53,055 | - | 1,648,946 |
| (d) Reserves cash backed - Landfill remediation reserve | 11,318,920 | 1,000,000 | - | 12,318,920 | 10,296,920 | 1,022,000 | - | 11,318,920 | 9,297,763 | 1,331,104 | - | 10,628,867 |
| (e) Reserves cash backed - Unfinished Works & Committed Works Reserve | 15,500,194 | - | (15,500,194) | - | 24,156,997 | 15,500,194 | (24,156,997) | 15,500,194 | 2,873,173 | - | (2,873,173) | - |
| (f) Reserves cash backed - Housing Reserve | 5,962,952 | 49,541 | - | 6,012,493 | 1,473,957 | 5,000,000 | (511,005) | 5,962,952 | 973,957 | 5,032,379 | (150,000) | 5,856,336 |
| (g) Reserves cash backed - Spoilbank Reserve | 126,360 | - | - | 126,360 | 126,360 | - | - | 126,360 | 126,360 | 4,201 | - | 130,561 |
| (h) Reserves cash backed - Asset Management Reserve | 41,095,622 | 19,970,640 | (25,039,631) | 36,026,631 | 22,975,186 | 25,179,091 | (7,058,655) | 41,095,622 | 18,031,334 | 22,132,356 | (9,374,418) | 30,789,272 |
| (i) Reserves cash backed - Waste Management Reserve | 15,123,053 | 1,500,000 | (160,000) | 16,463,053 | 14,630,722 | 1,038,332 | (546,001) | 15,123,053 | 13,212,134 | 1,381,480 | - | 14,593,614 |
| (j) Reserves cash backed - Strategic Reserve | 105,825,209 | 10,855,260 | (39,751,334) | 76,929,135 | 87,201,738 | 27,951,751 | (9,328,280) | 105,825,209 | 86,242,007 | 20,249,246 | (13,269,470) | 93,221,783 |
| (k) Reserves cash backed - Cyclone Emergency Response Reserve | 2,181,529 | 18,125 | - | 2,199,654 | 2,181,529 | - | - | 2,181,529 | 1,193,338 | 2,912,846 | - | 4,106,184 |
| (l) Reserves cash backed - Financial Risk Reserve | 4,386,763 | 36,446 | - | 4,423,209 | 18,679,018 | - | (14,292,255) | 4,386,763 | 18,679,018 | 620,984 | (14,292,255) | 5,007,747 |
| (m) Reserves cash backed - Public Art Reserve | 548,125 | - | - | 548,125 | - | 548,125 | - | 548,125 | - | 463,125 | - | 463,125 |
| (n) Reserves cash backed - Kingsford Smith Development Reserve | - | 2,504,000 | - | 2,504,000 | - | - | - | - | - | 1,700,000 | (225,000) | 1,475,000 |
| | 211,949,441 | 38,750,045 | (83,244,869) | 167,454,617 | 188,629,087 | 81,355,965 | (58,035,612) | 211,949,441 | 155,454,208 | 58,714,934 | (41,967,316) | 172,201,826 |

#### (b) Reserve Accounts - Purposes

In accordance with Council resolutions in relation to each reserve account, the purpose for which the reserves are set aside are as follows:

| Reserve name | Anticipated date of use | Purpose of the reserve |
|---|---|---|
| **Restricted by legislation** | | |
| (a) Reserves cash backed - Employee Leave Reserve | Ongoing | To ensure that adequate funds are available to finance employee leave entitlements such as annual leave and long service leave. |
| (b) Reserves cash backed - Plant Reserve | Ongoing | To fund the plant replacement program. |
| (c) Reserves cash backed - Airport Reserve | Ongoing | To fund future Port Hedland International Airport capital works commitments. |
| (d) Reserves cash backed - Landfill remediation reserve | Ongoing | To fund the closure and repatriation of the existing landfill facility, while also planning for the design, development, and construction of a new landfill facility on a suitable designated site. |
| (e) Reserves cash backed - Unfinished Works & Committed Works Reserve | Ongoing | To transfer unspent funded expenditure on specific projects to enable identification of carryover expenditure into the next financial year. |
| (f) Reserves cash backed - Housing Reserve | Ongoing | To fund maintenance, refurbishment, redevelopment, and construction of Local Government provided housing. |
| (g) Reserves cash backed - Spoilbank Reserve | Ongoing | To fund future Spoilbank capital works commitments. |
| (h) Reserves cash backed - Asset Management Reserve | Ongoing | To fund the ongoing maintenance, refurbishment, renewal, replacement and development of Council owned infrastructure and property assets within the Town. |
| (i) Reserves cash backed - Waste Management Reserve | Ongoing | To fund the development, operation, maintenance, and capital expenditure of the Town's waste management facilities including the landfill and waste collection operations. |
| (j) Reserves cash backed - Strategic Reserve | Ongoing | To fund strategic projects as included in the Town's Strategic Community Plan and Corporate Business Plan. |
| (k) Reserves cash backed - Cyclone Emergency Response Reserve | Ongoing | To fund cyclone and emergency related projects. |
| (l) Reserves cash backed - Financial Risk Reserve | Ongoing | To provide funds to mitigate against financial risks including legal fees awarded against the Town, including SAT rulings, workcover claims and other unknown events potentially resulting in financial loss to the Town. |
| (m) Reserves cash backed - Public Art Reserve | Ongoing | New reserve to fund public art projects and commitments |
| (n) Reserves cash backed - Kingsford Smith Development Reserve | Ongoing | New reserve to fund the ongoing development of the Kingsford Smith Business Park |

Unaudited actual YTD 25/2026 figures shown

## 10. OTHER INFORMATION

| The net result includes as revenues | 2026/27 Budget | 2025/26 Actual | 2025/26 Budget |
|---|---|---|---|
| | $ | $ | $ |
| **(a) Interest earnings** | | | |
| Investments | 9,903,903 | 9,609,167 | 8,969,429 |
| Late payment of fees and charges * | 115,000 | 16,583 | 345,000 |
| Other interest revenue | - | 54,340 | 5,833 |
| | 10,018,903 | 9,680,090 | 9,320,262 |
| * The Town has resolved to charge interest under section 6.13 for the late payment of any amount of money at 7%. | | | |
| **Other revenue** | | | |
| Reimbursements and recoveries | 2,725,346 | 1,192,528 | 2,674,167 |
| Other | 3,548,243 | 3,357,452 | 2,363,793 |
| | 6,273,589 | 4,549,980 | 5,037,960 |
| **(b) Auditors remuneration** | | | |
| Audit services | 267,400 | 211,214 | 211,214 |
| | 267,400 | 211,214 | 211,214 |
| **(c) Interest expenses (finance costs)** | | | |
| Borrowings (refer Note 7(a)) | 774,584 | 869,203 | 869,203 |
| Interest on lease liabilities (refer Note 8) | 10,129 | 12,783 | 12,000 |
| Other finance costs | 116,898 | 848,157 | 131,934 |
| | 901,612 | 1,730,143 | 1,013,136 |

## 11. COUNCILLLOR and COMMISSIONER REMUNERATION

| | 2026/27 Budget | 2025/26 Actual | 2025/26 Budget |
|---|---|---|---|
| | $ | $ | $ |
| **Elected member [Mayor Jacinta Behrend]** | | | |
| Mayor's allowance | 104,032 | 35,944 | 25,886 |
| Meeting attendance fees | 55,078 | 13,558 | 13,705 |
| Superannuation | 19,513 | 4,700 | 1,706 |
| Other expenses | 10,000 | - | 2,575 |
| Annual allowance for ICT expenses | 3,500 | 510 | 515 |
| | 192,123 | 54,712 | 44,387 |
| **Elected member [Deputy Mayor Troy Melville]** | | | |
| Deputy Mayor's allowance | 26,008 | 8,780 | 6,471 |
| Meeting attendance fees | 36,722 | 8,748 | 9,137 |
| Superannuation | 7,948 | 1,793 | 1,158 |
| Other expenses | 6,375 | - | 1,642 |
| Annual allowance for ICT expenses | 3,500 | 493 | 515 |
| | 80,553 | 19,815 | 18,924 |
| **Elected member [Councillor Sharon Todd]** | | | |
| Meeting attendance fees | 36,722 | 8,748 | 9,137 |
| Superannuation | 4,827 | 1,050 | 1,158 |
| Other expenses | 6,375 | - | 1,642 |
| Annual allowance for ICT expenses | 3,500 | 493 | 515 |
| | 51,424 | 10,291 | 12,452 |
| **Elected member [Councillor Lorraine Butson]** | | | |
| Meeting attendance fees | 36,722 | 14,270 | 15,358 |
| Superannuation | 4,827 | 1,050 | 1,947 |
| Other expenses | 6,375 | - | 2,760 |
| Annual allowance for ICT expenses | 3,500 | 672 | 866 |
| | 51,424 | 15,992 | 20,931 |
| **Elected member [Councillor Zoe Little]** | | | |
| Meeting attendance fees | 36,722 | 8,748 | 9,137 |
| Superannuation | 4,827 | 1,050 | 1,158 |
| Other expenses | 6,375 | - | 1,642 |
| Annual allowance for ICT expenses | 3,500 | 493 | 515 |
| | 51,424 | 10,291 | 12,452 |
| **Elected member [Councillor Rachael Baxter]** | | | |
| Meeting attendance fees | 36,722 | 8,748 | 9,137 |
| Superannuation | 4,827 | 1,050 | 1,158 |
| Other expenses | 6,375 | - | 1,642 |
| Annual allowance for ICT expenses | 3,500 | 493 | 515 |
| | 51,424 | 10,291 | 12,452 |
| **Elected member (Councillor Frank Edwards)** | | | |
| Meeting attendance fees | 36,722 | 8,748 | 9,137 |
| Superannuation | 4,827 | 1,050 | 1,158 |
| Other expenses | 6,375 | - | 1,642 |
| Annual allowance for ICT expenses | 3,500 | 493 | 515 |
| | 51,424 | 10,291 | 12,452 |
| **Elected member (Councillor Jemma Scott)** | | | |
| Meeting attendance fees | 36,722 | 2,236 | 9,137 |
| Superannuation | 4,827 | 268 | 1,158 |
| Other expenses | 6,375 | - | 1,642 |
| Annual allowance for ICT expenses | 3,500 | 126 | 515 |
| | 51,424 | 2,630 | 12,452 |
| **Elected member (Councillor Russell McDowall)** | | | - |
| Meeting attendance fees | 36,722 | 8,748 | 9,137 |
| Superannuation | 4,827 | 1,050 | 1,158 |
| Other expenses | 6,375 | - | 1,642 |
| Annual allowance for ICT expenses | 3,500 | 493 | 515 |
| | 51,424 | 10,291 | 12,452 |

## 11. COUNCILLLOR and COMMISSIONER REMUNERATION (Continued)

| | 2026/27 Budget | 2025/26 Actual | 2025/26 Budget |
|---|---|---|---|
| | $ | $ | $ |
| **Commissioner (Ms Jessica Shaw)** | | | |
| Commissioner Fees | - | 89,581 | 87,469 |
| Superannuation | - | 9,076 | 10,496 |
| Other expenses | - | 11,601 | 14,745 |
| Annual allowance for ICT expenses | - | 3,500 | 3,500 |
| | - | 113,758 | 116,210 |
| **Commissioner (Hon Martin Aldridge)** | | | |
| Commissioner Fees | - | 89,581 | 87,469 |
| Superannuation | - | 9,076 | 10,496 |
| Other expenses | - | 12,586 | 14,745 |
| Annual allowance for ICT expenses | - | 3,500 | 3,500 |
| | - | 114,743 | 116,210 |
| **Commissioner (Mr Ron Yuryevich)** | | | |
| Commissioner Fees | - | 89,581 | 87,469 |
| Superannuation | - | 9,076 | 10,496 |
| Other expenses | - | 31,784 | 14,745 |
| Annual allowance for ICT expenses | | 3,500 | 3,500 |
| | - | 133,941 | 116,210 |
| **Elected member [Mayor Peter Carter]** | | | |
| Mayor's allowance | - | 10,333 | 17,624 |
| Meeting attendance fees | - | 7,464 | 9,331 |
| Superannuation | - | - | 3,277 |
| Other expenses | - | 1,435 | 1,753 |
| Annual allowance for ICT expenses | - | 344 | 351 |
| | - | 19,576 | 32,336 |
| **Elected member [Deputy Mayor Ash Christensen]** | | | |
| Deputy Mayor's allowance | - | 2,583 | 4,406 |
| Meeting attendance fees | - | 5,358 | 6,221 |
| Superannuation | - | - | 1,317 |
| Other expenses | - | - | 1,118 |
| Annual allowance for ICT expenses | - | 344 | 351 |
| | - | 8,286 | 13,413 |
| **Elected member [Councillor Camilo Blanco]** | | | |
| Meeting attendance fees | - | 5,358 | 6,221 |
| Superannuation | - | - | 789 |
| Other expenses | - | - | 1,118 |
| Annual allowance for ICT expenses | - | 344 | 351 |
| | - | 5,702 | 8,478 |
| **Elected member (Councillor Adrian McRae)** | | | |
| Meeting attendance fees | - | 5,358 | 6,221 |
| Superannuation | - | - | 789 |
| Other expenses | - | - | 1,118 |
| Annual allowance for ICT expenses | - | 344 | 351 |
| | - | 5,702 | 8,479 |
| **Total Council Member Remuneration** | 632,641 | 546,315 | 570,293 |
| Mayor's allowance | 104,032 | 46,277 | 43,510 |
| Deputy Mayor's allowance | 26,008 | 11,363 | 10,878 |
| Meeting attendance fees | 348,854 | 106,092 | 121,018 |
| Commissioner Fees | - | 268,742 | 262,407 |
| Superannuation | 61,247 | 40,290 | 49,420 |
| Other expenses | 61,000 | 57,406 | 66,172 |
| Annual allowance for ICT expenses | 31,500 | 16,144 | 16,889 |
| | 632,641 | 546,315 | 570,293 |

Unaudited actual YTD 25/2026 figures shown

## 12. TRUST FUNDS

Funds held at balance date which are required by legislation to be credited to the trust fund and which are not included in the financial statements are as follows:

| Detail | Balance 30 June 2026 | Estimated amounts received | Estimated amounts paid | Estimated balance 30 June 2027 |
|---|---|---|---|---|
| | $ | $ | $ | $ |
| Nominated Election Bond | 400 | - | (400) | 0 |
| Public Open Space | 376,379 | - | - | 376,379 |
| Mosquito Control | 6,638 | 1,600 | - | 8,238 |
| | 383,418 | 1,600 | (400) | 384,618 |

## 13. REVENUE AND EXPENDITURE

### (a) Revenue and Expenditure Classification

**REVENUES**

**RATES**
All rates levied under the *Local Government Act 1995*. Includes general, differential, specific area rates, minimum payment, interim rates, back rates, ex-gratia rates, less discounts offered.
Exclude administration fees, interest on instalments, interest on arrears, service charges and sewerage rates.

**GRANTS, SUBSIDIES AND CONTRIBUTIONS**
All amounts received as grants, subsidies and contributions that are not capital grants.

**CAPITAL GRANTS, SUBSIDIES AND CONTRIBUTIONS**
Amounts received specifically for the acquisition, construction of new or the upgrading of non-current assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

**REVENUE FROM CONTRACTS WITH CUSTOMERS**
Revenue from contracts with customers is recognised when the local government satisfies its performance obligations under the contract.

**FEES AND CHARGES**
Revenues (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees.
Local governments may wish to disclose more detail such as rubbish collection fees, rental of property, fines and penalties, other fees and charges.

**SERVICE CHARGES**
Service charges imposed under *Division 6 of Part 6 of the Local* Government Act 1995. Regulation 54 of the Local Government *(Financial Management) Regulations 1996* identifies the charges which can be raised. These are television and radio broadcasting, underground electricity and neighbourhood surveillance services and water.
Exclude rubbish removal charges which should not be classified as a service charge. Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

**INTEREST REVENUE**
Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

**OTHER REVENUE / INCOME**
Other revenue, which cannot be classified under the above headings, includes dividends, discounts, rebates etc.

**PROFIT ON ASSET DISPOSAL**
Gain on the disposal of assets including gains on the disposal of long-term investments.

**EXPENSES**

**EMPLOYEE COSTS**
All costs associated with the employment of person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences, safety expenses, medical examinations, fringe benefit tax, etc.
Note *AASB 119 Employee Benefits* provides a definition of employee benefits which should be considered.

**MATERIALS AND CONTRACTS**
All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, consultancy, maintenance agreements, communication expenses (such as telephone and internet charges), advertising expenses, membership, periodicals, publications, hire expenses, rental, leases, postage and freight etc.
Local governments may wish to disclose more detail such as contract services, consultancy, information technology and rental or lease expenditures.

**UTILITIES (GAS, ELECTRICITY, WATER)**
Expenditures made to the respective agencies for the provision of power, gas or water.
Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

**INSURANCE**
All insurance other than worker's compensation and health benefit insurance included as a cost of employment.

**LOSS ON ASSET DISPOSAL**
Loss on the disposal of fixed assets.

**DEPRECIATION ON NON-CURRENT ASSETS**
Depreciation and amortisation expenses raised on all classes of assets.

**FINANCE COSTS**
Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

**OTHER EXPENDITURE**
Statutory fees, taxes, provision for bad debts, member's fees or levies including DFES levy and State taxes. Donations and subsidies made to community groups.

## 13. REVENUE AND EXPENDITURE

### (b) Revenue Recognition

Recognition of revenue from contracts with customers is dependant on the source of revenue and the associated terms and conditions associated with each source of revenue and recognised as follows:

| Revenue Category | Nature of goods and services | When obligations typically satisfied | Payment terms | Returns/Refunds / Warranties | Determination of transaction price | Allocating transaction price | Measuring obligations for returns | Timing of Revenue recognition |
|---|---|---|---|---|---|---|---|---|
| Rates | General Rates | Over time | Payment dates adopted by Council during the year | None | Adopted by council annually | When taxable event occurs | Not applicable | When rates notice is issued |
| Grant contracts with customers | Community events, minor facilities, research, design, planning evaluation and services | Over time | Fixed terms transfer of funds based on agreed milestones and reporting | Contract obligation if project not complete | Set by mutual agreement with the customer | Based on the progress of works to match performance obligations | Returns limited to repayment of transaction price of terms breached | Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared |
| Grants, subsidies or contributions for the construction of non-financial assets | Construction or acquisition of recognisable non-financial assets to be controlled by the local government | Over time | Fixed terms transfer of funds based on agreed milestones and reporting | Contract obligation if project not complete | Set by mutual agreement with the customer | Based on the progress of works to match performance obligations | Returns limited to repayment of transaction price of terms breached | Output method based on project milestones and/or completion date matched to performance obligations as inputs are shared |
| Grants with no contractual commitments | General appropriations and contributions with no specific contractual commitments | No obligations | Not applicable | Not applicable | Cash received | On receipt of funds | Not applicable | When assets are controlled |
| Licences/ Registrations/ Approvals | Building, planning, development and animal management, having the same nature as a licence regardless of naming. | Single point in time | Full payment prior to issue | None | Set by State legislation or limited by legislation to the cost of provision | Based on timing of issue of the associated rights | No refunds | On payment and issue of the licence, registration or approval |
| Pool inspections | Compliance safety check | Single point in time | Equal proportion based on an equal annually fee | None | Set by State legislation | Apportioned equally across the inspection cycle | No refunds | After inspection complete based on a 4 year cycle |
| Other inspections | Regulatory Food, Health and Safety | Single point in time | Full payment prior to inspection | None | Set by State legislation or limited by legislation to the cost of provision | Applied fully on timing of inspection | Not applicable | Revenue recognised after inspection event occurs |
| Waste management entry fees | Waste treatment, recycling and disposal service at disposal sites | Single point in time | Payment in advance at gate or on normal trading terms if credit provided | None | Adopted by council annually | Based on timing of entry to facility | Not applicable | On entry to facility |
| Property hire and entry | Use of halls and facilities | Single point in time | In full in advance | Refund if event cancelled within 7 days | Adopted by council annually | Based on timing of entry to facility | Returns limited to repayment of transaction price | On entry or at conclusion of hire |
| Memberships | Gym and pool membership | Over time | Payment in full in advance | Refund for unused portion on application | Adopted by council annually | Apportioned equally across the access period | Returns limited to repayment of transaction price | Output method Over 12 months matched to access right |
| Commissions | Commissions on licencing and ticket sales | Over time | Payment in full on sale | None | Set by mutual agreement with the customer | On receipt of funds | Not applicable | When assets are controlled |
| Fees and charges for other goods and services | Cemetery services, library fees, reinstatements and private works | Single point in time | Payment in full in advance | None | Adopted by council annually | Applied fully based on timing of provision | Not applicable | Output method based on provision of service or completion of works |
| Sale of stock | Kiosk and visitor centre stock | Single point in time | In full in advance, on 15 day credit | Refund for faulty goods | Adopted by council annually, set by mutual agreement | Applied fully based on timing of provision | Returns limited to repayment of transaction price | Output method based on goods |

## 14. PROGRAM INFORMATION

### Key Terms and Definitions - Reporting Programs

In order to discharge its responsibilities to the community, Council has developed a set of operational and financial objectives. These objectives have been established both on an overall basis, reflected by the Town's Community Vision, and for each of its broad activities/programs.

| OBJECTIVE | ACTIVITIES |
|---|---|
| **Governance**<br>To provide a decision making process for the efficient allocation of scarce resources. | Functions relating to Councillors and the oversight of legislative compliance. Expenditure includes election costs as well as fees and allowances paid to elected members and other costs associated with members of Council.<br>Governance also includes other tasks such as the Town's internal audit function, Freedom of Information requests, Public Interest Disclosures and procurement policy development and oversight. |
| **General purpose funding**<br>To collect revenue to allow for the provision of services. | Rating, interest revenues, leased property revenues and general purpose Government grant functions. Includes the Financial Assistance Grant received from the Local Government Grants Commission, leasing revenue from Port Hedland International Airport, all other rate income and cost of assets sold. |
| **Law, order, public safety**<br>To provide services to help ensure a safer and environmentally conscious community | Supervision of various by-laws, fire and emergency services and animal control. Includes expenditure for Ranger Services, State Emergency Service and disaster preparation and recovery expenses. Community safety and crime prevention initiatives, including Towns CCTV network. |
| **Health**<br>To provide an operational framework for environmental and community health. | Food and public health regulation and compliance, environmental health, and pest control. Expenses include food service inspections, immunisations services, mosquito and vermin control. |
| **Education and welfare**<br>To provide services to disadvantaged persons, elderly, children and youth. | Community partnership funding, disability access initiatives, community services administration. Facilities including the JD Hardie Centre and asset management associated with key community buildings. |
| **Housing**<br>To provide and maintain staff housing. | Maintenance and operational expenses associated with the provision of staff housing. |
| **Community amenities**<br>To provide services required by the community. | Strategic town planning and development control, all aspects of waste management such as waste collection, landfill operations, and waste minimisation; cemeteries, public toilets, cyclone preparation and response, and sanitation and litter collection. |
| **Recreation and culture**<br>To establish and effectively manage infrastructure and resources which will help the social well-being of the community. | Maintenance of public halls, civic centres, aquatic centres, beaches, recreation centres and various sporting facilities.<br>Provision and maintenance of parks, gardens and playgrounds.<br>Operation of libraries, galleries and other cultural facilities.<br>Facilitation of Town events including Spinifex Spree, Hedland Food Festival and other community events. |
| **Transport**<br>To provide safe, effective and efficient transport services to the community. | Construction and maintenance of roads, streets, footpaths, depots, cycle ways, parking facilities, and traffic control. Cleaning of streets and maintenance of street trees, street lighting etc. |
| **Economic services**<br>To help promote the Town and its economic well-being. | Tourism and area promotion, strategic projects, leasing and administration of commercial properties, building regulation, land development, and saleyards and markets. |
| **Other property and services**<br>To monitor and control Council's overheads operating accounts. | Remaining activities not directly attributable to other programs such as private works, plant operations, public works overheads, and building maintenance overheads.<br>The income and expenditure for Corporate Management, Financial Services, Human Resources and OHS, Governance, Records Management, Customer Services, Marketing and Communication, and Information Technology is also included here.<br>The majority of costs are distributed across other programs of Council, to better reflect the total cost of service delivery. |

## 15. FEES AND CHARGES

| | 2026/27 Budget | 2025/26 Actual - Jun 26 | 2025/26 Budget |
|---|---|---|---|
| | $ | $ | $ |
| **By Program & Sub-program:** | | | |
| **Community Amenities** | **12,035,668** | **13,915,456** | **10,740,519** |
| Other community amenities | 21,100 | 16,299 | 36,100 |
| Protection of environment | 90,100 | 98,417 | 107,500 |
| Sanitation | 11,522,700 | 13,133,022 | 10,222,919 |
| Sewerage | - | - | - |
| Town planning & regional development | 401,768 | 667,719 | 374,000 |
| Urban stormwater drainage | - | - | - |
| **Economic services** | **-** | **-** | **-** |
| Building control | - | - | - |
| Other economic services | - | - | - |
| Plant nursery | - | - | - |
| Saleyards and markets | - | - | - |
| Tourism and area promotion | - | - | - |
| **Education & Welfare** | **92,500** | **172,446** | **90,000** |
| Aged and disabled | - | - | - |
| Care of families and children | 92,500 | 172,446 | 90,000 |
| Other education | - | - | - |
| Other welfare | - | - | - |
| Pre-school | - | - | - |
| **General Purpose Funding** | **10,833** | **92,891** | **77,633** |
| Other general purpose funding | - | - | - |
| Rates | 10,833 | 92,891 | 77,633 |
| **Governance** | **-** | **-** | **-** |
| Members of council | - | - | - |
| Governance — general | - | - | - |
| **Health** | **-** | **-** | **-** |
| Maternal and infant health | - | - | - |
| Preventive services | - | - | - |
| Other health | - | - | - |
| **Housing** | **250,000** | **329,271** | **370,000** |
| Staff housing | - | - | - |
| Other housing | 250,000 | 329,271 | 370,000 |
| **Law, Order & Public Safety** | **89,500** | **83,323** | **77,000** |
| Animal control | 83,500 | 76,809 | 70,000 |
| Fire prevention | - | - | - |
| Other law, order, public safety | 6,000 | 6,514 | 7,000 |
| **Other Property & Services** | **56,000** | **149,963** | **60,200** |
| Plant operation | - | - | - |
| Public works overheads | - | - | - |
| Private works | 56,000 | 149,963 | 60,200 |
| Salaries and wages | - | - | - |
| Town planning schemes | - | - | - |
| Unclassified | - | - | - |
| **Recreation & Culture** | **3,353,000** | **3,807,891** | **3,698,048** |
| Libraries | 32,000 | 27,382 | 32,000 |
| Other culture | 168,000 | 200,419 | 260,000 |
| Other recreation & sport | 2,393,000 | 2,965,444 | 2,836,048 |
| Public halls, civic centre | 760,000 | 614,646 | 570,000 |
| Swimming areas and beaches | - | - | - |
| Television and radio re-broadcasting | - | - | - |
| **Transport** | **1,124,160** | **1,046,196** | **1,124,160** |
| Aerodromes | 1,124,160 | 1,046,196 | 1,124,160 |
| Parking facilities | - | - | - |
| Road plant purchase (if not capitalised) | - | - | - |
| Streets, roads, bridges, depots | - | - | - |
| Traffic control | - | - | - |
| Water transport facilities | - | - | - |
| **Total** | **17,011,661** | **19,597,438** | **16,237,560** |

The subsequent pages detail the fees and charges proposed to be imposed by the local government.

Unaudited actual YTD 25/2026 figures shown