

**TOWN OF PORT HEDLAND**  
**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY**  
**For the Period Ended 30 April 2019**

**NOTE 13. EXPLANATION OF MATERIAL VARIANCES**

Details and explanations of the material variances reflected on the Statement of Financial Activity are provided below as required by Local Government (Financial Management) Regulation 34(1) (d). ▲▼

With regards to all other items excluding capital projects, a variance of 10% or \$50,000, whichever is greater, of the year to date budget, with Nature and Type as the level that requires explanation.

Expenditure classified as capital projects, a variance of 10% or \$10,000, whichever is greater, of the year to date budget.

Reporting Program	Variance \$	Variance Var. %	Timing/ Permanent	Explanation of Variance
<b>Revenue from operating activities</b>				
Operating grants, subsidies and contributions	(509,165)	(23%) ▼		Grants and contributions are received throughout the year and are difficult to profile accurately due to timing heavily influenced by external factors. FAGS grant to be received in June.
<b>Expenditure from operating activities</b>				
Employee costs	1,883,641	12% ▼		Vacant positions left unfilled have resulted in lower than budgeted employee costs.
Materials and contracts	2,516,474	20% ▼		Other property and services are currently under budget for this financial year due to project delayed until quarter 4.
Utility charges (electricity, gas, water etc.)	8	12% ▼		Utilities are under budget due to the timing of billing for water and electricity accounts.
Depreciation on non-current assets	0	0% ▲		A depreciation review is currently occurring and is expected to be adjusted in quarter 4.
Interest expense	10	30% ▼		Interest expense payments are made in line with the borrowings schedule.
<b>Investing activities</b>				
Non-operating grants, subsidies and contributions	(469,190)	(22%) ▼		Grant funding is typically received on completion of the project, with majority expected towards the end of the financial year. Grants are difficult to profile accurately due to timing heavily influenced by external factors.
<b>Financing activities</b>				
Proceeds from self supporting loans	(6,908)	12% ▲		Proceeds on track. Profiling to be amended in line with loan repayment schedules.
Repayment of Debentures	19,969,761	96% ▲		Payment of all loans will occur in June 2019.

TOWN OF PORT HEDLAND 2018/19 CAPITAL PROJECTS				PROJECT PHASE					BUDGET REVIEW AND MANAGEMENT											
Title & Scope	Asset Classification	Asset Type	Notes	Initiation	Planning & Design	Tenders & Contracts	Delivery	Close Out	GL Code	Funding	17/18 Budget	17/18 Expenditure	2018/19 Adopted Budget	Amendments	Total 18/19 Budget	YTD Expenditure	Purchase Orders	Total incl Commitments	Variance \$	Variance %
<b>Bollard Installation</b> <i>Scope:</i> Installation of bollards at identified areas within Port Hedland to reduce off-road vehicle movement through drainage areas.	New	Infrastructure	Program has been completed for this FY. Close out report to be completed.						CIF128001	Municipal	\$0	\$0	\$100,000	\$0	\$100,000	\$125,473	\$0	\$125,473	-\$25,473	-25%
<b>Port Hedland Baseball Association - Re-establishment of Dugouts and Scorers Box</b> <i>Scope:</i> To supply dugouts/scorers box to replace recently removed non-compliant structures.	New	Infrastructure	Quotation received back from two supplier in excess. Significant increase in cost outside of the informal advice we received initially for modified sea containers. Exploring option for the club to create this into a community project due to budget restraints or potentially requesting further funds in FY19/20.						CIF117002	Municipal	\$0	\$0	\$30,000	\$0	\$30,000	\$0	\$0	\$0	\$30,000	100%
<b>Shade Structure for South Hedland Taxi Rank</b> <i>Scope:</i> Installation of shade structures at the South Hedland Town centre taxi rank.	New	Infrastructure	Designs to utilise the current structure are currently being reviewed by Structural Engineer.						CIF107003	Municipal	\$0	\$0	\$15,000	\$0	\$15,000	\$1,212	\$0	\$1,212	\$13,788	92%
<b>South Hedland Landfill - Batters</b> <i>Scope:</i> Pulling back batters across 350m of historical landform and creating a final batter of 1:5 which is at the minimum 35m from the boundary fence.	New	Infrastructure	Project to be postponed to FY19/20 and rebudgeted.						CIF108004	Reserve	\$0	\$0	\$220,000	-\$220,000	\$0	\$0	\$0	\$0	\$0	\$0
<b>South Hedland Landfill - Fire Suppression</b> <i>Scope:</i> Drilling new bore hole and building a pumping system for water to be accessible at the South East face of the Landfill.	New	Infrastructure	Project to be postponed to FY19/20 and rebudgeted.						CIF108005	Reserve	\$0	\$0	\$60,000	\$0	\$60,000	\$0	\$0	\$0	\$60,000	100%
<b>South Hedland Landfill - Transfer Station</b> <i>Scope:</i> Design and construct community recycling centre. The first years funding will be for scoping the full costs of the build.	New	Infrastructure	Detailed design specifications being drafted for approval.						CIF108006	Reserve	\$0	\$0	\$50,000	\$0	\$50,000	\$3,450	\$0	\$3,450	\$46,550	93%
<b>South Hedland Skate Park Shade Cover</b> <i>Scope:</i> Supply and installation of custom made shade structure for the South Hedland Youth Space to cover the main skate areas within the park.	New	Infrastructure	Options paper with 4 proposals from tin shed to extreme lights and sound with solar option to be presented to ELT in May 2019.						CIF117007	Municipal	\$0	\$0	\$400,000	\$0	\$400,000	\$16,050	\$0	\$16,050	\$383,950	96%
<b>Cassia Primary School Footbridge</b> <i>Scope:</i> Replacement of the three (3) pedestrian footbridges over the open drainage swale at the Cassia Primary School and renewal of the sections of the associated footpaths.	Renewal	Infrastructure	Close out report to be completed in May/June						CIF124008	Municipal	\$10,000	\$7,271	\$300,000	\$0	\$300,000	\$301,715	\$0	\$301,715	-\$1,715	-1%
<b>Depot Works</b> <i>Scope:</i> Improve the Council depot to increase the efficiency of its operation.	Renewal	Infrastructure	Plans have been finalised for stage 2 & 3 Stage 2 - 10B structures work includes all concrete works, and tank installation. Jess submitting building application Stage 3- 10A structures work includes container installation and dome erection, power and light installation. Ryan to release an RFQ for the work. contractor to submit building licence application						CIF129009	Municipal/ Reserve	\$61,927	\$58,534	\$835,000	-\$500,000	\$335,000	\$40,731	\$0	\$40,731	\$294,269	88%
<b>Drainage Improvement Program</b> <i>Scope:</i> Drainage improvement program at various locations around the Town.	Renewal	Infrastructure	Works to undertake improvements in Wedgefield to begin early May utilising wet hire panel members to improve open drainage in selected locations.						CIF126010	Municipal	\$300,000	\$368,788	\$350,000	\$0	\$350,000	\$149,532	\$350	\$149,882	\$200,118	57%
<b>Footpath Renewal Program</b> <i>Scope:</i> Footpath renewal program is in line with the Asset Management Strategy.	Renewal	Infrastructure	Delivery underway and ontrack for completion this budget year.						CIF125011	Municipal	\$400,000	\$222,202	\$577,798	\$100,000	\$677,798	\$223,857	\$0	\$223,857	\$453,941	67%
<b>Gratwick Aquatic Centre - Remedial Works</b> <i>Scope:</i> Two separable portions. Rectify several issues regarding the existing pool and improve the operation of the facility.	Renewal	Infrastructure	Dynamic Pools have remobilised and are working on fitout of the plant room. new filters have been delivered to site. Project likely to carry over into 19/20 due to delay caused by Cyclone Veronica, longer than expected delivery time for new filters, plus additional remediation work required due to deterioration of plant room wall.						CIF117012	Municipal/ Reserve	\$350,000	\$160,832	\$606,000	\$299,298	\$905,298	\$670,560	\$2,722	\$673,282	\$232,016	26%

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<b>Intersection - Lukis &amp; McGregor Streets</b> <i>Scope:</i> Upgrade intersection, remove vegetation and roadside hazards. Improve drainage delineation, realign footpath, install barriers signs, line marking and upgrade of street lighting.	Renewal	Infrastructure	Project Complete.						CIF124013	Municipal/ Grants	\$152,000	\$119,541	\$113,833	\$0	\$113,833	\$115,596	\$0	\$115,596	-\$1,763	-2%
<b>Intersection – Murdoch Drive &amp; Brolga Way</b> <i>Scope:</i> Modify Intersection layout including turning lane. Installation of kerbing, barrier signage and street lighting.	Renewal	Infrastructure	Project Complete.						CIF124014	Municipal/ Grants	\$205,500	\$188,779	\$70,078	\$0	\$70,078	\$70,692	\$0	\$70,692	-\$614	-1%
<b>Irrigation Inground Renewal</b> <i>Scope:</i> Replacement of irrigation in-ground pipework to identified sites that have been pre costed and designed.	Renewal	Infrastructure	Current program developed to complete remaining works inhouse utilising staff and backfilling roles with labor hire to maintain levels of service to Public Open Space.						CIF117015	Municipal	\$210,000	\$172,276	\$150,000	\$0	\$150,000	\$20,514	\$0	\$20,514	\$129,486	86%
<b>Kerb and Disability Ramp Improvements and Renewal</b> <i>Scope:</i> Kerbing renewal program is in line with the Asset Management Strategy. The Kerb Renewal Program will be managed hand in hand with the Road Reseals Program which allows reseal, kerbing, linemarking and associated verge works.	Renewal	Infrastructure	Project delayed due to cyclonic events but currently in delivery. Project will be delivered this financial year.						CIF124016	Municipal	\$100,000	\$100,000	\$150,000	\$0	\$150,000	\$87,114	\$0	\$87,114	\$62,886	42%
<b>Marapikurrinya Drainage and Open Area Development</b> <i>Scope:</i> Provide a solution to the pavement issues. Create a new pedestrian path linking the park to surrounding amenities. Overall activation of open area.	Renewal	Infrastructure	Project in execution with demolition works to be completed before Easter. Project likely to exceed budget due to optimistic original estimate, plus additional lighting required to replace deteriorated current lighting.						CIF117017	Municipal	\$0	\$0	\$200,000	\$0	\$200,000	\$31,602	\$0	\$31,602	\$168,398	84%
<b>Marquee Park Pump Replacement and Repair</b> <i>Scope:</i> Inspection and assessment of the existing condition of the plant to identify any defective equipment; rectification or replacement of the defective parts/materials; full service and commissioning to return the equipment to an acceptable operating standard.	Renewal	Infrastructure	Close out report to be completed in May/June						CIF117018	Municipal	\$14,082	\$14,744	\$290,000	\$0	\$290,000	\$194,852	\$33,070	\$227,922	\$62,078	21%
<b>McGregor St Irrigation Tank Replacement Stage 1</b> <i>Scope:</i> Demolishing of 2 x dilapidated concrete non potable water irrigation tanks and replacement with 2 x 250,000lt steel liner tanks including removal and replacement of headworks, pump, level sensors, incoming/outgoing valve assemblies and fencing.	Renewal	Infrastructure	Project to be awarded at March OCM. Delivery proposed for May 2019.						CIF117019	Municipal	\$0	\$0	\$250,000	\$0	\$250,000	\$0	\$0	\$0	\$250,000	100%
<b>Playground Softfall Renewal Program</b> <i>Scope:</i> To replace the sand softfall with rubber softfall and systematically renew the rubber softfall, as our sand softfall is currently non-compliant.	Renewal	Infrastructure	Project awarded however execution deferred due to cyclone recovery works. Rescheduled for late May.						CIF117020	Municipal	\$0	\$0	\$75,000	\$0	\$75,000	\$0	\$0	\$0	\$75,000	100%
<b>Playground Renewal Program</b> <i>Scope:</i> Upgrade the playground adjacent to the Wanangkura Stadium to be more accessible by removing the existing sand based softfall and replacing it with rubber soft fall. The playground will also require an access ramp and all access water fountain.	Renewal	Infrastructure	Contract awarded to Active Discovery. Installation will commence in May 2019. Separable portion of works to be completed inhouse being concrete carpark and ramp. Additional scope added - Painting of structures works to begin 29 April and lighting completed. Both RFQ have been out to market and awarded. These works to be completed prior to the commencement of project. Custom artwork for individual playground piece has been sourced and sent to be completed.						CIF117021	Municipal	\$150,000	\$0	\$350,000	\$0	\$350,000	\$104,485	\$0	\$104,485	\$245,515	70%
<b>Port Hedland Boat Ramp Sandblast and Repaint</b> <i>Scope:</i> Sandblast existing structure and repair any damaged steelwork, recoat all steelwork with approved coating system, new bumpers for boats to come alongside the jetty and new fiberglass grid mesh for all platforms.	Renewal	Infrastructure	RFT documentation completed by Consultants. Project on hold after Coastal Engineer inspects post Tropical Cyclone Veronica.						CIF127022	Municipal	\$0	\$0	\$130,000	\$0	\$130,000	\$11,468	\$0	\$11,468	\$118,532	91%
<b>Road Renewal Program - Cajarina Road</b> <i>Scope:</i> Meet current and future demand of road. Rehabilitate and reconstruct pavement.	Renewal	Infrastructure	Project in delivery phase to be completed by end of June.						CIF124023	Municipal/ Grants	\$0	\$0	\$200,000	\$0	\$200,000	\$8,116	\$0	\$8,116	\$191,884	96%
<b>Road Renewal Program - Redbank Road</b> <i>Scope:</i> Meet current and future load movements on road. Rehabilitate and reconstruct pavement.	Renewal	Infrastructure	Change in scope. To complete a Road Safety Audit (RSA) only in FY18/19. Internal journalling to be completed. Funds to be reappropriated to Shoata Road project. RSA received and distributed to relevant parties.						CIF124024	Municipal/ Grants	\$0	\$0	\$104,567	\$0	\$104,567	\$474	\$0	\$474	\$104,093	100%

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<b>Road Renewal Program - Shoata Road</b> <i>Scope:</i> Meet future demand on road. Reconstruct the road base, improve the drainage and commence sealing of road.	Renewal	Infrastructure	Project in Procurement phase. Request for Tender released to market. Internal journaling to be completed. Funds to be reappropriated from Redbank Road to Shoata Road project. RFT closed and evaluated, awaiting decision on award due to site impacted significantly by TC Veronica. Project will start this budget year and carry over to next budget year.						CIF124025	Municipal/ Grants	\$0	\$0	\$970,922	-\$291,277	\$679,645	\$57,139	\$0	\$57,139	\$622,507	92%
<b>Road Renewal Program - Yandeyarra Road</b> <i>Scope:</i> Floodway and crossing improvements, resheeting and formation improvements to various sections.	Renewal	Infrastructure	Close out report to be completed in May/June						CIF124026	Municipal/ Grants	\$0	\$0	\$224,079	\$0	\$224,079	\$260,660	\$0	\$260,660	-\$36,581	-16%
<b>Shade Structures</b> <i>Scope:</i> Replacement of fixed shade structures located within Port & South Hedland.	Upgrade	Infrastructure	Project in delivery phase. Painting completed. Resheeting of roof structures to be completed 2nd week of May.						CIF117027	Municipal	\$250,000	\$0	\$154,000	\$0	\$154,000	\$143,723	\$0	\$143,723	\$10,277	7%
<b>South Hedland Landfill - Asphalt</b> <i>Scope:</i> Asphalt entry and exit routes of Landfill and staff car park.	Renewal	Infrastructure	Project to be delivered by engineering team in late April. Timeline could be impacted by TC Veronica recovery efforts.						CIF104028	Reserve	\$0	\$0	\$100,000	\$0	\$100,000	\$4,225	\$0	\$4,225	\$95,775	96%
<b>South Hedland Landfill - Fencing</b> <i>Scope:</i> New perimeter fence along the North/East/South face to address licensing compliance requirements.	Renewal	Infrastructure	Project completed and closed out.						CIF108029	Reserve	\$0	\$0	\$140,000	\$0	\$140,000	\$128,139	\$0	\$128,139	\$11,861	8%
<b>South Hedland Landfill - Road Resheeting</b> <i>Scope:</i> Resheeting of all internal roads at the Landfill to maintain optimal operational and user access.	Renewal	Infrastructure	Project completed and closed out.						CIF104030	Reserve	\$0	\$0	\$50,000	\$0	\$50,000	\$34,692	\$0	\$34,692	\$15,308	31%
<b>WANDRRA Project</b> <i>Scope:</i> The Town were approved \$1,347,577.82 for the WA Natural Disaster Relief and Recovery Arrangement for the flooding event in January and February 2017, reference AGRN 743. Under Contract 2017-12, PEC were engaged to manage and execute the WANDRRA road repair works.	Renewal	Infrastructure	The WANDRRA works are completed. Pro Earth Civil (PEC) are currently collating and finalising the final recoup. Town has received payment for recoup 1 and 2 with a combined amount of \$808,983.13.						CIF124031	Grants	\$1,347,578	\$1,132,896	\$100,000	-\$100,000	\$0	\$129,836	\$0	\$129,836	-\$129,836	
<b>Waste - Public Place Bin Enclosures Renewal Project</b> <i>Scope:</i> Standardisation and replacement of 119 public place bins across ToPH over 5 year period, replacing 25 bins per year.	Renewal	Infrastructure	Tender awarded and contracts in the process of being exchanged. Expect initial years supply order to be finalised in first week of April.						CIF107032	Municipal	\$0	\$0	\$120,000	\$0	\$120,000	\$0	\$0	\$0	\$120,000	100%
<b>Intersection – Murdoch Drive &amp; Masters Way</b> <i>Scope:</i> Modify Intersection layout including turning lane. Installation of kerbing, barrier signage and street lighting.	Upgrade	Infrastructure	Project Complete.						CIF124033	Municipal/ Grants	\$205,500	\$194,129	\$81,185	\$0	\$81,185	\$81,427	\$0	\$81,427	-\$242	0%
<b>Local Area Traffic Management</b> <i>Scope:</i> Line marking and traffic calming works at various locations in Town.	Upgrade	Infrastructure	RFQ to be released 1st May for award in May and delivery in May/June Project will be completed this year.						CIF124034	Municipal/ Grants	\$0	\$0	\$200,000	-\$50,000	\$150,000	\$81,286	\$0	\$81,286	\$68,714	46%
<b>Road Reseals Program</b> <i>Scope:</i> Road Reseals Program is in line with the Asset Management Strategy. Listed roads have extensive cracking and pot holes. Road due for reseal to protect the underlying pavement.	Upgrade	Infrastructure	BGC Asphalt booked for 2nd mobilisation in June. Project will be completed this year.						CIF124035	Municipal/ Grants	\$1,068,000	\$1,074,364	\$1,050,000	\$0	\$1,050,000	\$713,435	\$0	\$713,435	\$336,565	32%
<b>South Hedland Main Street - Throssell Road Verge Upgrade</b> <i>Scope:</i> Upgrades to Throssell Road verge including new irrigation and landscaping treatments to compliment the landscaping in the South Hedland Town Centre. Concept designs are based upon low maintenance landscape solutions.	Upgrade	Infrastructure	Designs to be finalised for project in FY18/19 with delivery in FY19/20.						CIF124036	Municipal	\$0	\$0	\$250,000	\$0	\$250,000	\$0	\$0	\$0	\$250,000	100%

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<b>Sutherland Street Beach Access Improvement</b> <i>Scope:</i> Formalise and widen beach access points that are located along Sutherland Street including signage and walkway materials including stairs where required.	Upgrade	Infrastructure	Project on hold pending redesign of all access points by MP Rogers due to significant damage from TC Veronica.						CIF117037	Municipal	\$0	\$0	\$60,000	\$0	\$60,000	\$24,139	\$0	\$24,139	\$35,861	60%
<b>Traffic Calming - Sutherland Street</b> <i>Scope:</i> Removal of 2 non-compliant LATM (local area traffic management) chicanes on Sutherland Street in Port Hedland.	Upgrade	Infrastructure	Work to begin 1st May. Project will be completed this year.						CIF124038	Municipal	\$0	\$0	\$115,000	\$35,000	\$150,000	\$8,419	\$0	\$8,419	\$141,581	94%
<b>Yandeyarra Formation Improvements</b> <i>Scope:</i> Combined allocation from Financial Assistance Grant (DLG Grants Commission) and Remote Access Grant (MRWA) for formation improvements for Yandeyarra Road.	Upgrade	Infrastructure	Close out report to be completed in May/June						CIF124039	Grants	\$0	\$0	\$80,000	\$10,000	\$90,000	\$82,667	\$0	\$82,667	\$7,333	8%
<b>Pippingarra Road Intersection Upgrade</b> <i>Scope:</i> The upgrading of the intersection of Pippingarra Road and the Great Northern Highway at Newman, will provide an alternative route for heavy vehicles, reduce travel times, and increase productivity and efficiency.	Upgrade	Infrastructure	Project cancelled due to funding partner withdrawing support for the project. Design will be finalised and project shelved for potential future needs.						CIF124040	Grants	\$0	\$0	\$0	\$400,000	\$400,000	\$1,615	\$0	\$1,615	\$398,385	100%
<b>Carpark Renewals Program</b> <i>Scope:</i> Carpark renewal program in line with Asset management program and continuation of current strategy. The intent of Carpark Renewal program is to remedy carparks throughout the town. These carparks include cul-de-sacs which are in major disrepair throughout the town.	Upgrade	Infrastructure	BGC Asphalt booked for 2nd mobilisation in June. Project will be completed this year.						CIF128042	Municipal	\$0	\$0	\$0	\$50,000	\$50,000	\$291	\$0	\$291	\$49,709	99%
<b>Lighting and Safety upgrades at Pretty Pool Car Park</b> <i>Scope:</i> Project has been proposed by the Police as the area is a hub for lewd and indecent behaviour.	Upgrade	Infrastructure	Project awarded and in delivery phase. Work onsite will conclude in May.						CIF128043	Municipal	\$0	\$0	\$0	\$30,000	\$30,000	\$26,160	\$0	\$26,160	\$3,840	13%
<b>Car Park Upgrades (Rear of Esplanade Hotel)</b> <i>Scope:</i> Project has been discussed at the BHP/Town of Port Hedland technical working group. The project has been designed in house. Once the upgrade works are complete the intention is to hand the car park over to BHP to manage.	Upgrade	Infrastructure	Works on site completed with close out report outstanding.						CIF128044	Municipal	\$0	\$0	\$0	\$0	\$0	\$749	\$0	\$749	-\$749	
<b>Staff Housing Construction</b> <i>Scope:</i> Provision of concept for new staff housing in Pretty Pool and Sutherland Street.	New	Land and Buildings	Presentation made to ELT. HCP to review the advice and requests for amendments before finalising designs before the end of April. Design documentation to then be completed before 30 June 2019.						CPP091001	Municipal	\$0	\$0	\$50,000	\$35,000	\$85,000	\$20,852	\$0	\$20,852	\$64,148	75%
<b>Civic Centre and Gratwick Hall Refurbishment</b> <i>Scope:</i> Refurbishment of the ground floor office space to allow Gratwick Hall to be vacated and returned to the Community.	Renewal	Land and Buildings	Both the East and Wing Wing refurbishment is now complete, including both ablations on first floor and ground floor. Gratwick Hall to be emptied by COB 17 April 2019 for works to commence 18 April 2019.						CPP111002	Municipal	\$0	\$0	\$650,000	\$533,876	\$1,183,876	\$979,728	\$0	\$979,728	\$204,149	17%
<b>Commercial Building Renewal Program</b> <i>Scope:</i> Renewal program for the Town of Port Hedland commercial building assets.	Renewal	Land and Buildings	1) Final stage in Project. GAC refurbishment works have commenced and tiling to commence 22 April 2019. Project completion date was extended due to discovery of sewer wall batten deterioration. Completion date 26 June 2019. 2) Upgrade to Marie Marland Clubrooms Final documentation has been received and used to release Quotation requests for Carpentry and Plumbing works, which close 26 April 2019. Kitchen cabinets, partitions and the tiler have all been procured. Expect demolition to have commenced prior to 1st May. Expect project completion 30 June 2019						CPP111003	Municipal/ Reserve	\$563,438	\$173,377	\$469,000	\$156,121	\$625,121	\$230,022	\$0	\$230,022	\$395,099	63%
<b>Housing Renewal Program</b> <i>Scope:</i> Renewal program for the Town of Port Hedland staff housing assets.	Renewal	Land and Buildings	All major works within project complete including wet area renewals and internal/ external painting. Furtehr landscaping and electrical upgrades to older houses are underway. Budget fully expended. Expect to be complete by May 2019.						CPP091004	Municipal/ Reserve	\$347,000	\$368,203	\$277,000	\$0	\$277,000	\$233,709	\$0	\$233,709	\$43,291	16%
<b>JD Hardie Expansion</b> <i>Scope:</i> Detailed Masterplan for JD Hardie Youth Zone and surrounding outdoor areas, for ELT and Council approval by 30 June 2019 with accommodation of childcare space and library being explored.	Renewal	Land and Buildings	Donovan and Payne Architects responsible for design. A Balanced View Leisure Consultants worked with ToPH officers on community consultation. Workshops undertaken in February with a report due in April 2019. Building Better Regions Fund submission unsuccessful. A request to reappropriate remaining Royalties for Regions funding from the South Hedland Civic Centre to this project has been approved by Department of Primary Industries and Regional Development.						CPP081005	Reserve	\$6,159	\$0	\$143,841	\$0	\$143,841	\$49,465	\$0	\$49,465	\$94,376	66%

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<b>JD Hardie Kiosk and Reception Redesign</b> <i>Scope:</i> Columns to be removed from Kiosk area x 2, benches repaired and leveled, cupboards and drawers installed, painting and floor space repaired. Customer service area extended - second desktop	Upgrade	Land and Buildings	Work due to be commences second week of school holidays for this area.						CPP081006	Municipal	\$0	\$0	\$20,000	-\$10,000	\$10,000	\$0	\$0	\$0	\$10,000	100%
<b>Marapikurrinya Toilet Re-Vamp</b> <i>Scope:</i> Update toilet vanities to make the area more appealing.	Upgrade	Land and Buildings	Last minute advice from the manufacturer on the commencement date was that the facility would not be in Port Hedland until late May, due to disruptions at the factory. MJW have confirmed they will commence the initial prep form 15th May 2019 to be ready for the install as soon as it arrives.						CPP101007	Municipal	\$0	\$0	\$150,000	\$0	\$150,000	\$57,745	\$0	\$57,745	\$92,256	62%
<b>Port Hedland Community Facilities (Turf club)</b> <i>Scope:</i> Detailed Masterplan for McGregor Street Sports Precinct to include Turf Club, town ovals, soccer fields, tennis courts, hockey fields, canine club, caravan park and skate park for ELT and Council approval by 30 June 2019. A shared use facility to cater for most user groups being explored.	Renewal	Land and Buildings	Donovan and Payne Architects responsible for design. A Balanced View Leisure Consultants worked with ToPH officers on community consultation. Workshops undertaken in February with a report due in April 2019.						CPP101008	Reserve	\$6,159	\$0	\$93,841	\$0	\$93,841	\$100	\$0	\$100	\$93,741	100%
<b>South Hedland Sports Precinct</b> <i>Scope:</i> Detailed Masterplan for South Hedland Integrated Sports Complex to include Kevin Scott Oval, Wanangkura Stadium and Marie Marland Reserve. A shared use facility to cater for most user groups being explored.	Renewal	Land and Buildings	Sandover Pinder Architects responsible for design. A Balanced View Leisure Consultants worked with ToPH officers on community consultation. Workshops undertaken in February with a report due in April 2019.						CPP111009	Reserve	\$34,855	\$0	\$365,145	\$0	\$365,145	\$35	\$84,583	\$84,618	\$280,527	77%
<b>CCTV - Finucane Island Boat Ramp/Car Park Remote CCTV</b> <i>Scope:</i> Remote CCTV will ensure assets in the vicinity of the Finucane Island Boat Ramp/Car Park are monitored and protection is implied.	New	Furniture and Equipment	Further consultation with internal parties to be undertaken for system capabilities.						CPP052010	Municipal	\$0	\$0	\$4,200	\$0	\$4,200	\$0	\$0	\$0	\$4,200	100%
<b>CCTV - Safer Communities - CCTV Network Expansion</b> <i>Scope:</i> Implementation of a CCTV solution for Public Surveillance as part of the Safer Communities program to provide local Police with a 24-hour monitoring crime prevention toll.	New	Furniture and Equipment	Agenda tabled at April OCM for Council decision.						CPP052011	Grants	\$0	\$0	\$411,656	\$0	\$411,656	\$1,840	\$0	\$1,840	\$409,816	100%
<b>Infocouncil Software</b> <i>Scope:</i> Software for the automation of Council Agendas and Minutes	New	3 x year software subscription	Project was awarded to InfoCouncil, and the contract awarded on 21 March 2019. The Governance Officer is currently working with InfoCouncil's development and software scripting team to plan and design the software, with planned implementation and training in June/ July following the finalisation of the fully designed customised templates. First PO issued to Info Council on 4 April for implementation costs and first year licence fee.						CPP142012	Municipal	\$0	\$0	\$35,345	\$0	\$35,345	\$2,485	\$0	\$2,485	\$32,861	93%
<b>Library Software</b>	New	Furniture and Equipment	Commencement delayed due to internet issues. Anticipate remainder of spend in Q4.						CPP112013	Municipal	\$0	\$0	\$90,000	\$0	\$90,000	\$80,542	\$0	\$80,542	\$9,458	11%
<b>Plan Cabinets for Records</b>	New	Furniture and Equipment	Project to rollover into FY19/20. Noted at Budget Review.						CPP142014	Municipal	\$0	\$0	\$10,000	-\$10,000	\$0	\$0	\$0	\$0	\$0	\$0
<b>Rapid Plan Traffic Management System</b> <i>Scope:</i> Purchase of Software that enables the Town to generate specific Traffic Control Diagrams that our generic set does not cover.	New	Furniture and Equipment	Rapid Plan Traffic Management System (RapidPlan 3) has been purchased by I.T. and installed on the Engineering Technical Officers computer 13/12/18. Invoice has been paid. Remaining funds in budget to be returned to Municipal. The licensing budget under Corporate & Performance will need to include \$375 (ex GST) annual license renewal for FY 19/20. This project is completed and closed out.						CPP122015	Municipal	\$0	\$0	\$5,000	\$0	\$5,000	\$1,695	\$0	\$1,695	\$3,305	66%
<b>Safe Purchase</b>	New	Furniture and Equipment	Not required anymore. Noted at Budget Review.						CPP142016	Municipal	\$0	\$0	\$5,000	-\$5,000	\$0	\$0	\$0	\$0	\$0	\$0
<b>CCTV Hardware Refresh</b>	Renewal	Furniture and Equipment	Project to rollover into FY19/20. Noted at Budget Review.						CPP052017	Municipal	\$0	\$0	\$250,000	-\$250,000	\$0	\$30,250	\$0	\$30,250	-\$30,250	

TOWN OF PORT HEDLAND 2018/19 CAPITAL PROJECTS				PROJECT PHASE					BUDGET REVIEW AND MANAGEMENT											
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Firewalls Refresh	Renewal	Furniture and Equipment	Project to rollover into FY19/20. Noted at Budget Review.						CPP142018	Municipal	\$0	\$0	\$75,000	-\$75,000	\$0	\$0	\$0	\$0	\$0	\$0
ICT Hardware and Renewal Including Windows 10 Upgrade	Renewal	Furniture and Equipment	In progress. Windows 10 upgrade completed. Remainder is ICT hardware and will be used as part of server refresh.						CPP142019	Reserve	\$50,000	\$0	\$80,000	\$0	\$80,000	\$15,658	\$0	\$15,658	\$64,342	80%
iPhone Replacement	Renewal	Furniture and Equipment	No longer required with items less than \$5k now captured as operating. Also, mobile devices covered by usage contract.						CPP142020	Municipal	\$2,216	\$0	\$5,000	-\$5,000	\$0	\$0	\$0	\$0	\$0	\$0
South Hedland Skate Park CPTED Design Response <small>Scope: Crime Prevention through Environmental Design (CPTED) assessment of the South Hedland Skate Park including Town Square and surrounding areas. This will be the first stage of the project.</small>	Renewal	Furniture and Equipment	Project to be rolled over to FY19/20, as funds would not be able to be spent current FY.						CPP052021	Reserve	\$15,000	\$0	\$15,000	\$0	\$15,000	\$0	\$0	\$0	\$15,000	100%
Telecommunications Renewal & Upgrade Project	Renewal	Furniture and Equipment	Project to rollover into FY19/20. Noted at Budget Review.						CPP142022	Reserve	\$0	\$0	\$500,000	-\$400,000	\$100,000	\$0	\$0	\$0	\$100,000	100%
Workstations Refresh (IT)	Renewal	Furniture and Equipment	Amount has been transferred to operational expenses as part of mid-year budget review. Items less than \$5k no longer captured as capital.						CPP142023	Municipal/ Reserve	\$0	\$0	\$35,000	-\$35,000	\$0	\$0	\$0	\$0	\$0	\$0
CCTV - Marquee Park Federation Into Town's CCTV Network <small>Scope: To connect the Marquee Park Federation into Town's CCTV Network.</small>	Upgrade	Furniture and Equipment	Project to align with Safer Communities - CCTV Network Expansion works.						CPP052024	Municipal	\$0	\$0	\$60,000	-\$60,000	\$0	\$0	\$0	\$0	\$0	\$0
Desktop Phone System	Upgrade	Furniture and Equipment	Project has been delayed to Q4. Project a possible rollover into FY19/20.						CPP142025	Municipal	\$0	\$0	\$155,000	\$0	\$155,000	\$0	\$0	\$0	\$155,000	100%
JD Hardie Outdoor Basketball Courts Backboards Upgrade <small>Scope: Resurface, drainage and relining of the outdoor courts at the JD Hardie Youth Zone. New fences, backboards, and goal posts installed</small>	Upgrade	Furniture and Equipment	BBRF Funding unsuccessful. Resurfacing and drainage of existing courts scheduled for May. CSI Grant for \$18,000 for relining and new posts on existing courts successful. Upgrade of existing courts scheduled for completion June 2019						CPP082026	Municipal	\$0	\$0	\$20,000	\$0	\$20,000	\$0	\$0	\$0	\$20,000	100%
Server Room Refresh/Microwave Link Upgrade	Upgrade	Furniture and Equipment	Server Refresh delayed to Q4 (Municipal \$120k). Upgrade of Microwave Link dependent on communications advice and most likely delayed to FY19/20 (Reserve \$130k).						CPP142027	Municipal/ Reserve	\$0	\$0	\$250,000	\$0	\$250,000	\$112,617	\$0	\$112,617	\$137,383	55%
Small Plant Replacement Program <small>Scope: Replacement of small plant as required throughout FY18/19.</small>	Renewal	Plant and Equipment	Items purchased and received for P&G team. Budget to be reassessed in early 2019 for Engineering and Waste team. Currently on program and on budget.						CPP143028	Reserve	\$35,000	\$19,649	\$35,000	\$0	\$35,000	\$28,077	\$3,453	\$31,530	\$3,470	10%
Large Plant Replacement Program <small>Scope: Carry forward of Rear Loader Rubbish Truck FY17/18. Purchase of new plant trailer and buying out lease on current PC18MR-3 excavator.</small>	Renewal	Plant and Equipment	Rear Loader Rubbish Truck delivered. Excavator lease finished and machine purchased 31/10/18. RFQ for Plant Trailer re-released and closed 20/11/18. Trailer purchased from PTE Group with an 8 week lead time. Trailer purchased from PTE arrived 25/02/19. Failure of motor for VEH126 (Landfill loader) \$40,000 - not budgeted for. This item is now complete.						CPP143029	Reserve/ Sale of Assets	\$405,000	\$345,853	\$400,000	\$11,000	\$411,000	\$411,755	\$0	\$411,755	-\$755	0%

TOWN OF PORT HEDLAND 2018/19 CAPITAL PROJECTS				PROJECT PHASE					BUDGET REVIEW AND MANAGEMENT											
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<b>Light Fleet Replacement Program</b> Scope: Replacement of 28 light vehicles from fleet.	Renewal	Plant and Equipment	Contract 2018-37 Supply, Delivery and Service Agreement for Light Vehicles for Town of Port Hedland was awarded to Pilbara Motor Group at February OCM. First batch of vehicles to be delivered end of April.						CPP143030	Reserve/ Sale of Assets	\$0	\$0	\$946,000	\$106,000	\$1,052,000	\$0	\$0	\$0	\$1,052,000	100%
<b>Phase 2 Digital Radio System</b> Scope: Complete installation of TOPH digital radio system in vehicles and heavy equipment.	New	Plant and Equipment	Internal stakeholder consultation held to discuss future of radio system. Consultant engaged to conduct radio audit. Awaiting report.						CPP143031	Reserve	\$0	-\$36,873	\$44,318	\$0	\$44,318	\$0	\$0	\$0	\$44,318	100%

TOWN OF PORT HEDLAND 2018/19 OPERATIONAL PROJECTS		PROJECT PHASE					BUDGET REVIEW AND MANAGEMENT									
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<b>Active Oval Renovation Program</b> <i>Scope:</i> Verti-mowing, verti-draining and fertilising of the Towns active sports ovals to improve the health of the turf.	Project completed. Internal journal correction to be undertaken.						JE1108037	Municipal	\$100,000	\$0	\$100,000	\$0	\$0	\$0	\$100,000	100%
<b>Building Asset Fire Safety Audit 2017/18</b> <i>Scope:</i> Compliance works to be undertaken based on Audit Report.	Scope has been finalised based on the audit report received from FY18/19. Works are being segregated into the required trades people. Procurement process being undertaken from relevant works in the form of Quotation Request.						JE0501002	Unfinished Works Reserve	\$50,000	-\$10,000	\$40,000	\$0	\$12,492	\$12,492	\$27,508	69%
<b>CHRMAP</b> <i>Scope:</i> Preparation of the Coastal Hazard Risk Management and Adaptation Plan to investigate and manage potential coastal erosion and flooding within the Port Hedland townsite.	Scheduled for referral to Council 30 April 2019.						JE1012011	Spoilbank Reserve	\$50,000	\$8,000	\$58,000	\$55,259	\$26	\$55,284	\$2,716	5%
<b>Coastal Recreation Areas Management Plan</b> <i>Scope:</i> Preparation of foreshore management plan for Port Hedland townsite following adoption of CHRMAP.	Application for 50% grant funding due to State Government on 1 April 2019.						JE1105038	Municipal	\$50,000	-\$50,000	\$0	\$0	\$0	\$0	\$0	
<b>Community Facilities Strategy Review</b> <i>Scope:</i>							JE1007016	Municipal	\$30,000	-\$30,000	\$0	\$27,293	\$0	\$27,293	-\$27,293	
<b>Corporate Security Improvements</b> <i>Scope:</i>	Project to be reviewed.						JE0503036	Unfinished Works Reserve	\$50,000	\$0	\$50,000	\$0	\$2,000	\$2,000	\$48,000	96%
<b>Design Concepts Foreshore Infrastructure</b> <i>Scope:</i> Detailed design for immediate foreshore protection works required from adoption of CHRMAP.	Not yet initiated. Pending adoption of CHRMAP.						JE1105039	Spoilbank Reserve	\$60,000	\$0	\$60,000	\$0	\$0	\$0	\$60,000	100%
<b>GIS Implementation</b> <i>Scope:</i>							JE1407040	Municipal	\$30,000	\$0	\$30,000	\$0	\$0	\$0	\$30,000	100%
<b>Waste Strategy Project</b> <i>Scope:</i>	Strategy developed and presented to Council for adoption in September 2018. Strategy elements include: 1. Approach market for commercial prices for kerbside refuse collections - Tender released. 2. Construct a Community Recycling Centre (CRC) - Conceptual design phase underway, construction slated for FY 19/20. 3. Finalise and submit to DWER for approval master plan and closure plan for south Hedland landfill facility. Plan to be finalised once siting location for the CRC is finalised. 4. Implement community kerbside recycling - A final recommendation will be forthcoming once the Municipal collections tender that is due for submission on the 13 March is reviewed.						JE1005009	Waste Reserve	\$75,000	\$100,000	\$175,000	\$157,446	\$0	\$157,446	\$17,554	10%
<b>Local History Collection Digitilisation</b> <i>Scope:</i>							JE1116025	Municipal	\$20,000	-\$20,000	\$0	\$0	\$0	\$0	\$0	

TOWN OF PORT HEDLAND 2018/19 OPERATIONAL PROJECTS		PROJECT PHASE					BUDGET REVIEW AND MANAGEMENT									
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<b>Mid Forecasts</b> Scope: Population and economic forecast data.	Mid community profile and economic forecasts online. Scheduled for review late 2019						JE1006013	Unfinished Works Reserve	\$33,550	\$0	\$33,550	-\$508	\$0	-\$508	\$34,058	102%
<b>Observation Tower Assessment</b> Scope: Fencing to the perimeter of the Observation Tower to further ensure public safety (ARG201617/029).	A revised internal assessment underway.						JE1301041	Municipal	\$25,000	\$0	\$25,000	\$0	\$15,282	\$15,282	\$9,718	39%
<b>Parks and Paths Strategy</b> Scope: Establishment of a framework for the assessment of existing public open space and path networks, to assist in the determination of maintenance and service levels of these assets and infrastructure within the townsite. The strategy will also establish alternative funding mechanisms for ongoing maintenance.	Draft to be presented to Council week beginning 4 March 2019. Public consultation will underway.						JE1006014	Unspent Grants Reserve	\$85,000	-\$20,000	\$65,000	\$25,953	\$0	\$25,953	\$39,047	60%
<b>Road Safety Audit &amp; Compliance Improvement</b> Scope: Identify priority roads requiring Road Safety Audit to complement future grant funding applications.	Quote received for 6 locations identified from MRWA CARS. Road Safety Audit completed. Awaiting report.						JE1006035	Municipal	\$40,000	\$0	\$40,000	\$2,573	\$10,800	\$13,373	\$26,627	67%
<b>Rollout of SCP/CBP/Vision/Mission Values &amp; Culture</b> Scope:	Project completed.						JE0402042	Municipal	\$20,000	-\$10,000	\$10,000	\$2,774	\$0	\$2,774	\$7,226	72%
<b>Street Tree Replacement Program</b> Scope: Replacement of street trees in a South and Port Hedland - 4 year program.	All areas street trees requiring replacement have been identified and program has been developed. Trees for this FY has been sourced and procured. Trees is proposed for mid-April for end of April planting.						JE1108043	Municipal	\$50,000	\$0	\$50,000	\$0	\$0	\$0	\$50,000	100%
<b>Tyre Management Project</b> Scope:	1. This project closed out in August 2018. 2. Over 6800 of tyres were shredded with a further 2500 oversized tyres cut in to smaller pieces. All the material has been buried in special landfill cells that have been approved for construction by DWER. 3. DWER confirmed in December 2018 that all outstanding issues in relation to legacy tyres at the South Hedland Landfill had been satisfactorily resolved.						JE1005008	Waste Reserve	\$750,000	-\$165,394	\$584,607	\$584,607	\$0	\$584,607	\$0	0%
<b>Port Hedland Leisure Transition Project</b> Scope: As per Council Resolution from the November 2018 OCM, the Town will begin the process to take over in-house management of the Port Hedland Leisure Facilities (GAC, SHAC and Wanangkura Stadium) for cut over on 1 July 2019.	Project underway - 30% complete. Currently procuring final IT requirements including IT connectivity. HR recruitment is underway with legal IR advice pending. In discussions with YMCA WA in finalising early termination of contract.						CPP101032	Municipal	\$0	\$550,200	\$550,200	\$32,721	\$63,636	\$96,357	\$453,843	82%
<b>Airport Masterplan Review</b> Scope: Review of draft Airport Masterplan prepared by Port Hedland International Airport in accordance with the lease conditions.	Pending final Master Plan and Capital Works Program from Port Hedland International Airport. Likely to be presented May/June 2019.						JE1210015	Municipal	\$0	\$39,700	\$39,700	\$31,720	\$7,980	\$39,700	\$0	0%